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ABSTRACT

The 1978-79 profile of the State University and Community College System of Tennessee shows its fall enrollment to be 88,799 (headcount) or 65,683 full-time equivalent students, with 11,358 students graduated. Full-time faculty numbered 2,684. The state appropriation was $137.5 million, with an operating budget of $230.1 million. During the year the headcount enrollment increased by 3.2 percent. Significant progress is seen in the formulation of the five-year comprehensive system plan, and the final report on low-producing programs was adopted. The first class was admitted to the East Tennessee State University College of Medicine during this year. Special funds were appropriated for faculty salary improvement and desegregation efforts, and a study of faculty salaries was conducted that found no evidence of discrimination on the basis of sex. In addition, the plan for merging Tennessee State University and the University of Tennessee at Nashville was implemented. In this annual report general information on the state system is given, and the chancellor's report addresses academic affairs, personnel matters, student affairs, desegregation efforts, fiscal and administrative affairs, and facility development. Appendices consist of tables on enrollment, student characteristics (academic level, age, residence), degrees awarded, faculty, library holdings, student aid awards, revenues and expenditures, and construction. (MSE)

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The State Board of Regents

1978-79 Annual Report

of the

State University and Community College System

of Tennessee

for the period of July 1, 1978 to June 30, 1979

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HE 021 541

The State Board of Regents

1978-79 Annual Report

of the

State University and Community College System

of Tennessee

for the period of July 1, 1978 to June 30, 1979

Submitted by Chancellor Roy S. Nicks

State University and Community College System of Tennessee 1978-79 Profile

Fall Enrollment: 88,799 headcount; 65,683 FTE

Graduates: 11,358

Full-Time Faculty: 2,684

State Appropriation: $137.4 million

Operating Budget: $230.1 million

Major Events:

Headcount enrollment increased by 3.2 percent.

Significant progress was made in the formulation of the Five-Year Comprehensive System Plan.

The final report on low-producing programs was adopted.

The first class was admitted to the East Tennessee State University College of Medicine.

Special funds were appropriated for faculty salary improvement and desegregation efforts.

A study of faculty salaries was conducted which found no evidence of discrimination on the basis of sex.

The plan for merging Tennessee State University and the University of Tennessee at Nashville was implemented.

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The State University
and Community College System of Tennessee
1161 Murfreesboro Road Nashville, Tennessee 37217 (615) 741-4821

September 1, 1979

The Honorable Lamar Alexander, Governor, and
Members of the General Assembly:

On behalf of the State Board of Regents, I am pleased to submit the 1978-79 Annual Report of the State University and Community College System of Tennessee. Provided for your review in accordance with Tennessee Code Annotated 49-3242, the report presents a brief summary of the major events and efforts of the Board, Board staff, and the System universities and community colleges during the year.

Fiscal 1979 was an extremely active and productive year for the System. Management of available resources and comprehensive planning continued as foremost objectives to maintaining quality, low-cost programs. We appreciate the continued support of the Executive and Legislative branches of state government for our mutual goal of enhancing higher education opportunities for all Tennesseans.

Sincerely,

Roy S. Nicks
Chancellor

RSN/gm

State Board of Regents
1978-79

Board Members

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Claude C. Bond, Chattanooga

G. Wayne Brown, Executive Director of The Tennessee Higher Education Commission, ex-officio, non-voting

The Honorable Edward A. Cox, Commissioner of Education, ex-officio

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Kenneth P. Ezell, Murfreesboro

William W. Farris, Memphis

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The Honorable Jere Griggs, Commissioner of Agriculture, ex-officio

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Elijah E. Hall, Director of Computer Services

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Milton W. Phillips, Assistant Vice Chancellor for Public Service and Continuing Education

David C. Porteous, General Counsel

Richard G. Rhoda, Assistant to the Chancellor

Richard H. Schellhardt, Assistant Vice Chancellor for Campus Facilities

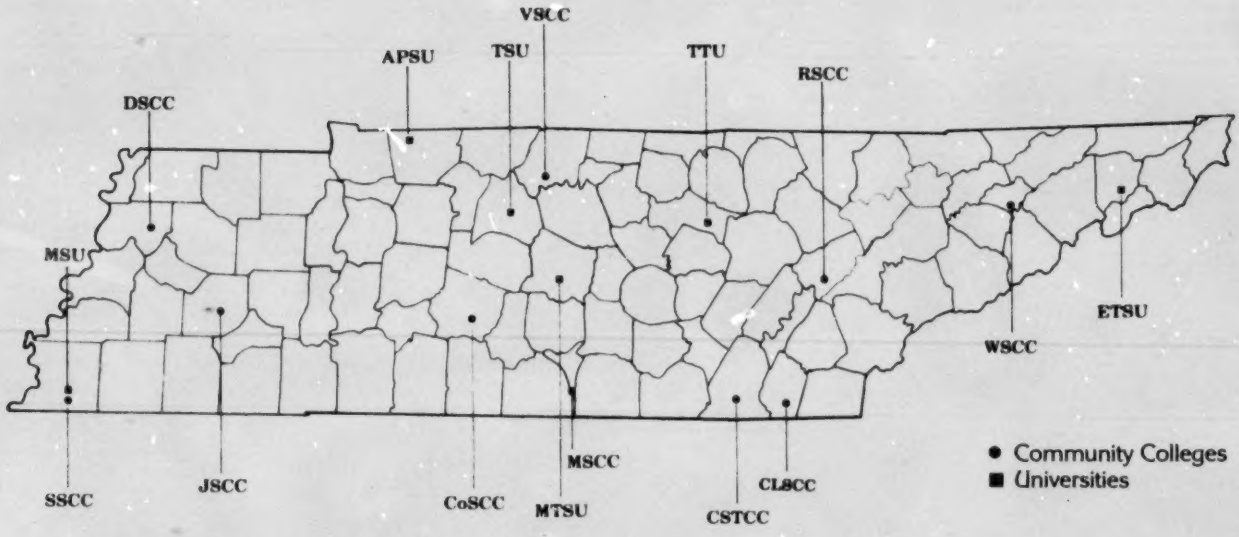
James R. Vaden, Vice Chancellor for Business and Finance

Meetings

September 29, 1978	Austin Peay State University
December 8, 1978	Walters State Community College
March 10, 1979	Middle Tennessee State University
June 29, 1979	Motlow State Community College

Member Institutions

State University and Community College System of Tennessee



Austin Peay State University (APSU)
Clarksville; Robert O. Riggs, President

East Tennessee State University (ETSU)
Johnson City; Arthur H. DeRosier, President

Memphis State University (MSU)
Memphis; Billy M. Jones, President

Middle Tennessee State University (MTSU)
Murfreesboro; Sam H. Ingram, President

Tennessee State University (TSU)
Nashville; Frederick S. Humphries, President

Tennessee Technological University (TTU)
Cookeville; Arliss L. Roaden, President

Chattanooga State Technical Community College (CSTCC)
Chattanooga; Charles W. Branch, President

Cleveland State Community College (CLSCC)
Cleveland; L. Quentin Lane, President

Columbia State Community College (CoSCC)
Columbia; Harold S. Pryor, President

Dyersburg State Community College (DSCC)
Dyersburg; Edward B. Eller, President

Jackson State Community College (JSCC)
Jackson; Walter L. Nelms, President

Motlow State Community College (MSCC)
Tullahoma; Harry D. Wagner, President

Roane State Community College (RSCC)
Harriman; Cuyler A. Dunbar, President

Shelby State Community College (SSCC)
Memphis; Jess H. Parrish, President

Volunteer State Community College (VSCC)
Gallatin; Hal R. Ramer, President

Walters State Community College (WSCC)
Morristown; Jack E. Campbell, President

All institutions of the State University and Community College System of Tennessee are accredited by the Southern Association of Colleges and Schools and by numerous appropriate national and regional accrediting bodies.

Fall 1978 Enrollments

Fall 1978 degree-credit student headcount enrollments at the System institutions totaled 88,799. This total represents an increase of 2,781 students or 3.2 percent over the previous fall enrollment. Growth in the number of students was not uniform among the institutions. However, increases ranging up to 25 percent were experienced at four of the universities and eight of the community colleges.

Appendix A, B, C, and D to this report provide detailed enrollment data. The following is a brief, summary profile.

The universities' combined headcount enrollment this fall totaled 59,237, an increase of 1.1 percent over Fall 1977. The community colleges' enrollment of 29,562 represented a 7.8 percent increase. Thirty-three percent of the System students were enrolled at the community colleges.

Fall 1978 full-time equated enrollment of the System totaled 65,683, a 1.1 percent increase over Fall 1977. The universities' FTE of 48,399 represented a 0.5 increase and the community colleges' 17,284 FTE marked a 2.8 increase over the previous year.

The Fall 1978 FTE/headcount ratio was 81.7 at the universities, 58.5 at the community colleges, and 74.0 systemwide. Relative decreases in these ratios from Fall 1977 indicate an overall increase in the proportion of part-time students.

Systemwide, by class distribution: 43 percent of the Fall 1978 degree-credit students were classified as freshmen; 18 percent were sophomores; 10 percent were juniors; 12 percent were seniors; 7 percent were enrolled as graduate and professional students; and 10 percent carried undergraduate and graduate special status. The community colleges enrolled more than 54 percent of all System freshmen.

With respect to age, 67 percent of all university students were less than 25 years of age, and 24.6 years was the average age. At the community colleges, 52 percent of the students were younger than 25, and the average age was 27.5 years.

Women represented 53 percent and blacks represented 17.8 percent of the total System enrollment.

In Fall 1978, System enrollments were representative of every county in Tennessee, every state in the nation, and numerous foreign countries. Eighty-seven percent of the university students and 99 percent of the community college students were classified as in-state students. Of the out-of-state students, a great majority reside in neighboring states.

1978-79 Graduates

A total of 11,358 degrees and certificates were awarded to graduating students of System institutions during 1978-79. Of the total: 2,694 or 23.7 percent were associate degrees; 6,165 or 54.3 percent were baccalaureate degrees; 2,265 or 19.9 percent were graduate and professional degrees; and 234 or 2.1 percent were certificates of proficiency.

Appendix E to this report provides an institutional inventory of the degrees and certificates awarded during 1978-79. The following is a brief summary.

Compared to the previous year, 91 or 0.8 percent fewer degrees and certificates were awarded during 1978-79. By level: the number of associate degrees awarded increased by 143 or 6 percent; baccalaureate degrees decreased by 113 or 2 percent; graduate and professional degrees decreased by 238 or 10 percent; and certificates increased by 117 or 100 percent. Community colleges awarded 82 percent of all associate degrees earned.

Women earned 53 percent of all degrees awarded in 1978-79: 61 percent of the associate; 48 percent of the baccalaureate; 54 percent of the graduate and professional degrees; and 73 percent of the certificates. Blacks earned 13 percent of all degrees awarded: 13 percent of the associate; 14 percent of the baccalaureate; 12 percent of the graduate and professional degrees; and 9 percent of the certificates.

Systemwide, degrees were awarded in more than 60 different programs and some 470 major areas of study. Allied Health and business-related technologies remained as areas in which a majority of associate degrees were awarded. A large predominance of baccalaureate graduates majored in Business and the Social Sciences. Most graduate-level degrees were awarded in various fields of Education.

Five-Year Comprehensive System Plan

In recognition of the serious need for determined direction in System development in coming years, the State Board of Regents in 1977 launched a comprehensive planning effort. The resultant plan was conceived to provide the framework and blueprint for institutional and System growth through the mid-1980's. During 1978-79 significant progress was achieved by campus faculty and staff and the Board staff in formulating the planning documents.

Briefly stated, the Plan objectives include: (1) to clearly define the missions of the institutions with regard to historical role, public needs, and effective resource utilization; (2) to integrate all planning activities by the institutions and System; (3) to establish academic program planning as the driving force in personnel, support services, and facilities planning; (4) to establish a comprehensive data base to meet planning requirements and continuing information needs; and (5) to identify institutional and System strengths and weaknesses from which to improve quality and effectiveness.

The bases for the planning efforts consist of: a broad set of assumptions concerning the System's environment and resource availabilities and requirements in the future; planning guidelines; role and scope statements for the institutions; and a systemwide set of goals and objectives. The institutional role and scope statements address various considerations essential to further development of new program offerings and extension of services in response to changing student characteristics and demand. One of the more significant Plan sections relative to programming is a complete analysis of current and projected job market demands based on state, regional, and national employment data.

During 1978-79, the Board approved interim institutional role and scope statements and a draft of the Plan summary document. Final review and approval is scheduled for early 1979-80. Upon approval, the Plan's flexibility to accommodate changing conditions will be exercised through annual updates.

Report from the Chancellor

Following are excerpts (*italics*) adapted from the year-end report of the System delivered by Chancellor Roy S. Nicks at the last State Board of Regents meeting of 1978-79.

The current year has been an extremely active and productive year for the System. During 1978-79, each member institution and the System as a whole, has made substantial progress toward meeting its goals and objectives, fulfilling its role and scope. Progress and change were achieved through planning in a number of predetermined areas. And at the same time, unanticipated developments were accommodated by effective management.

For the purpose of drawing the events and activities of 1978-79 into perspective, the following is a brief review, summarizing the major developments and more significant of the System's undertakings and concerns during the year.

The general setting of 1978-79 for the System was one of relative stability and deliberate development. The basic elements included:

1. *Modest growth of enrollments. The Fall 1978 System enrollment totaled 88,799 students, representing a 3.2 percent increase over the previous year. Consistent with the pattern of recent years, this increase was not uniform throughout the System. However, slight enrollment declines were experienced at only two universities and two community colleges. The System maintained its ranking as ninth largest in the nation.*
2. *Increased support. The fiscal 1979 state operating appropriations to the System totaled $137.4 million, an increase of 13.6 percent over fiscal 1978. This increase, along with those from heightened efforts in resource development, enabled the System to not raise student tuition and maintenance fees.*
3. *Increased expenditures. The System's total operating budget for 1978-79 amounted to $230.1 million, a 13.2 percent increase over the 1977-78 budget. The most substantial increase in expenditures were utilities, fixed-cost increases, and inflation.*
4. *Changing demands for services. Ever-diversifying student interests, changing public needs, shifts in job market demands, and System-generated goals affected the colleges' and universities' development.*

In meeting the challenges and opportunities presented by this general set of conditions, the System's major thrusts may be summarized to include:

1. *Active planning and emphasis on a more clear determination of goals and objectives. During 1978-79, significant progress has been made in formulating the Five-Year Comprehensive System Plan which will serve as the framework for future development, based on System-level and institutional goals and objectives.*
2. *Continued emphases on management by objective approaches to priority assessment and problem-solving.*
3. *Continued emphases on the qualitative aspects of programs and program evaluation.*
4. *Continued emphases on the deliberate development of potentials unique to each campus and the System. Progress has been demonstrated throughout the year in the fulfillment of the institution's individual roles and scope, and the purpose of the System.*

In each broad area of System concern, significant developments have occurred which reflect these major emphases, and in each of the areas, definite direction and the accomplishment of determined objectives are evident. The following is a brief overview of the System's work in the areas of academic affairs, personnel matters, student affairs, desegregation efforts, fiscal and administrative matters, and facility development during 1978-79.

Academic Affairs

Program development throughout the System in 1978-79 focused on responding to the changing needs of diverse student interest, the shifting demand patterns of the job market, and the continual need of society for a broad-based, educated citizenry. In meeting these demands, the new programs which have been established represent priority assessments for maximizing available resources. Again this year, current funds supported the first year operating expenses of new programs.

Representative of our efforts to strike desirable balances in programming, during 1978-79, 21 new programs were successfully developed and approved, and 23 programs and major emphases were terminated. While career-orientation was the dominant thrust, for each new specialized program area developed, equal attention was given to insuring general education foundations. And the overall emphases placed on the quality of all new proposals have been complemented by appropriate admissions policies.

Our constant efforts to improve existing programs were reflected in 32 positive reports of actions by various accrediting agencies during the year and two major System undertakings geared toward program evaluation made significant progress in 1978-79. The final report on the Low-Producing Program project was submitted at the September Board meeting. The final results—25 programs were terminated, 26 programs were consolidated, and 70 programs will continue to be monitored. Another effort, led by the special Committee on Student Evaluation and Program Development, has reached a critical point. Beginning Fall of 1979, one university and one community college will initiate pilot programs in evaluating basic skills proficiency and the effectiveness of certain programs. The need for program evaluation is apparent throughout higher education. . . .

System-wide, the refinement of academic administration continued as an objective during the year. Overall progress was realized in the annual class-size and teaching load study. Further, major reorganizations in academic units were effected at a number of the institutions.

In the area of extension services, the accomplishments of 1978-79 included the completion of a comprehensive inventory of continuing education courses and activities, and the study of off-campus operations. In addition, we also successfully completed the first trial year of implementing System guidelines on off-campus programming. These areas of development will require continued attention as the demands of students and the public for expanded offerings increase.

With regard to medical education, the East Tennessee State University College of Medicine continued to make progress since receiving provisional accreditation at the close of 1977-78. As scheduled, the first med school class was admitted this past fall, and the College continues to develop its program, research, and continuing education capabilities.

New Degree Programs

During 1978-79, the State Board of Regents approved the following new degree programs.

Austin Peay State University
- BS in Computer Science
- BSN in Nursing
- AOS in Occupational Studies

East Tennessee State University
- MAcc in Accountancy

Memphis State University
- BST in Trade and Industrial Vocational-Technical Education
- MA in Criminal Justice

Middle Tennessee State University
- BS in Special Education
- BSW in Social Work
- BUS in University Studies
- BS in Interior Design
- DA in Economics, Biology, Chemistry, Psychology, and Mathematics

Tennessee Technological University
- BSN in Nursing

Chattanooga State Technical Community College
- AS in Interpreter Training
- AS in Engineering Design Technology
- AS in Heating, Air Conditioning and Ventilation

Cleveland State Community College
- Certificate in Interpreter Training

Dyersburg State Community College
- AS in Nursing
- AS in Computer Service and Electronic Engineering

Roane State Community College
- AS in Nursing

Volunteer State Community College
- Certificate in Broadcasting

All community colleges
- AAS in Applied Technology

In addition, the Board authorized Motlow State Community College to award the AS in 15 Allied Health areas through participation in a regional consortium operated by the University of Alabama in Birmingham.

Low-Producing Degree Program Study

This 18-month study was brought to formal closure at the September 29, 1978 Board meeting with the presentation and adoption of a final report. Initiated at the Board's direction in 1977, Board staff and campus faculty and staff conducted "a complete study utilizing numerous selected criteria with the purpose of isolating low producing programs" at the System institutions. The basic criteria related to the age of the program and the average number of graduates, student credit hours generated, and faculty teaching load required. In the final analysis, some 121 programs were classified as low-producing, and in accordance with the report recommendations: 25 programs were terminated and 26 were consolidated over the course of the study; and 70 programs will continue to be monitored on a scheduled review basis.

Committee on Student Evaluation and Program Development

This Committee was established in 1977 for the purpose of exploring ways to assure: the proficiency of students in basic skills areas; the quality of general education programs; and the assessment of academic degree majors in System institutions. As a result of their study, the Committee, composed of six distinguished faculty and staff, developed a pilot project in which Austin Peay State University and Columbia State Community College agreed to participate for several years. Briefly stated, the institutions will initially use ACT test scores to indicate student needs for developmental work and to monitor progress. In the areas of program and major assessment, the two campuses will compile data on student performance for analysis and evaluation by the Committee.

Continuing Education Inventory

During 1978-79, a complete inventory of all Continuing Education Unit non-credit courses and activities was completed for each System institution. The significance of the inventory is the resulting development of a descriptive catalog of these extension services which will be used for better responding to community and client needs and interests. In addition, the inventory provides an accurate data base and basis for CEU administrative funding requirements.

Over the course of the year, System institutions awarded 132,450 CEUs: 71,900 at the universities and 60,550 at the community colleges; Approximately 71,800 individuals participated in the CEU non-credit activities: 37,100 through the universities and 34,700 through the community colleges.

Off-Campus Operations

Public demand for expanded course offerings at off-campus locations continued to increase during 1978-79 and System institutions responded to the maximum extent of available resources. Cautious to prevent duplication in offerings, the colleges and universities served some 10,600 degree-credit students at off-campus locations listed in Appendix F to this report. The total demonstrates that 12 percent of all System students were enrolled in at least part of their coursework at a location other than a home campus.

During the year, the System institutions, in conjunction with University of Tennessee institutions, completed a trial year implementation of System guidelines designed to avoid unnecessary duplication of off-campus activities or appearance of institutional competition through inter-institutional cooperation in service areas shared by two or more institutions. The trial year experience provided a means for communication, cooperative programming, and coordinated scheduling of off-campus activities among public higher education institutions.

Medical Education

The East Tennessee State University College of Medicine began its first year class in Fall of 1978, after the college had received its provisional accreditation in June. As a result of information gathered during the site visit in March of 1979, the Liaison Committee on Medical Education continued the provisional accreditation of the College of Medicine and certified that the school was ready to begin its second year of instruction. An increase in the size of the entering first year class for 1979, from the previously approved 24 to 32 students was authorized by the Liaison Committee on Medical Education. During the year, the College of Medicine continued its facilities renovation development, curricula development, and faculty recruitment and hiring. A medical clinic for the practice of faculty physicians was opened in October of 1978.

Personnel Matters

During 1978-79, our efforts were continued to make controlled and deliberate progress in providing for the deserved needs of System faculty and staff. While further improvement remains crucial, System salaries were upgraded somewhat this year. The average salary increase for faculty in 1978-79 was 8.1 percent, assisted by a special appropriation of $804,000 for faculty salary improvements. . . . This type of added support is essential if we are to recruit and retain quality faculty and at least reach regional standards at the universities and be competitive with local school systems at the community colleges.

Our objective to maintain equity in faculty salaries was demonstrated this year with a comprehensive System study which found no evidence of discrimination. For support staff, similar efforts were initiated this year with a campus-by-campus classification/compensation study performed with the assistance of the State Department of Personnel. Here, too, appropriate adjustments in staff salaries are being made where found necessary. In addition, System staff will be participating in the State Longevity Plan this coming year, thanks to the work of the presidents, the Board staff, and University of Tennessee System staff.

Our objectives to provide equity and accountability in Board personnel policies were also met during 1978-79. Accomplishments in this area are reflected in the development and adoption of the policies on personnel records and outside employment. Other personnel policies have also been revised to comply with changes in the Federal and State laws, while accommodating various considerations unique to higher education.

Another aspect of personnel concerns which received attention during the year and will carry into the coming year is that of participation in campus decision-making. Support staff councils have been or will soon be established on each campus, and as a System project, we are taking a new look at the means and degree of faculty participation in institutional affairs.

Faculty Profile

Appendix H to this report provides an institutional composite of full-time faculty by rank and degree. The following is a brief summary.

During 1978-79, the System employed a total of 2,684 full-time teaching faculty, 2,040 at the universities and 644 at the community colleges. In terms of academic credentials: 62 percent of the universities' faculty have earned doctorates, 10 percent have masters degrees plus additional coursework, and 28 percent have the masters or other degrees; and 17 percent of the community colleges' faculty have doctorates, 17 percent have masters degrees plus coursework, and 66 percent have masters and other degrees. By rank: 25 percent of the universities' faculties hold the rank of professor, 29 percent are associate professors, 34 percent are assistant professors, and 12 percent are instructors; and at the community colleges approximately one percent are professors, 20 percent are associate professors, 39 percent are assistant professors and 40 percent are instructors.

Faculty Salary Improvement Funds

Fiscal 1979 state appropriations for all public higher education and technical institutes included $1,799,800 in special funds to upgrade faculty salaries. Of the total, System universities received $496,000 and the community colleges received $308,000. Allocation and distribution of the funds among the universities were based on Southern Regional Education Board salary comparisons and among the community colleges to provide salary equity with teachers in public school systems in adjacent counties.

Analysis of Faculty Salaries

An extensive study of 1978-79 System faculty salaries was conducted by the Board staff which was presented to and accepted by the Board at the March 3, 1979 meeting. The study was undertaken to: (1) determine if there is discrimination in the distribution of faculty salaries in System institutions on the basis of age, race, or sex; (2) determine if there is discrimination against women in the award of faculty ranks; and (3) develop a statistical model for use in analyzing faculty salary budgets. In summary, the study found no evidence that would suggest discrimination in the subject areas and the multiple correlation and regression models developed for the study proved effective to detect patterns of discrimination. These models will be applied to faculty salary budgets each ensuing year to determine compliance with non-discrimination requirements.

Job Classification/Compensation Studies

Beginning with a recommendation by campus business officers in 1976, a job classification/compensation study was undertaken systemwide in 1978-79. The objective of the study, conducted in conjunction with the state Department of Personnel, is to identify staff positions with similar duties, responsibilities, and requirements, to group them together in the form of position classifications, and to apply appropriate compensation schedules. As these equal pay for equal work-related studies proceeded on individual campuses, Department of Personnel staff have become less directly involved. By the close of fiscal 1979, studies had been initiated at 11 institutions, of which six completed and five implemented study recommendations. Plans are to complete this project for the entire System within 1979-80.

Policy on Personnel Records

The development of this policy was initiated in Spring of 1978 pursuant to interest expressed by the Board for a set of systemwide guidelines addressing institutional personnel records. In general, the policy provides for minimum requirements concerning the contents of personnel records, the types of records which are confidential, the maintenance and custody of personnel records, the employee's right of access to his or her records, and the persons to whom personnel records may be disclosed. Adopted at the March 10, 1979 Board meeting, the policy accommodates the needs and interests of the institutions, the employees and the general public.

Policy on Outside Employment

In response to concern expressed over the absence of a System policy on the acceptance of outside work or consultancies by employees, some 12 months of deliberation by Board staff and campus faculty and staff resulted in the formulation of this policy adopted at the March 10, 1979 Board meeting. The policy recognizes the value of consultancies and other professional staff and faculty activities to the institutions and the general public. However, since those and other types of outside employment can interfere with the regular, full-time responsibilities of employees, the policy provides minimum standards and procedures for these external activities by full-time faculty, professional staff and administrators, and requires each institution to develop working policies and procedures consistent with the Board policy.

Student Affairs

The developments of the year in the areas of student affairs may be considered as supportive of the overall education process. A major emphasis was placed on constructing and revising Student Life policies that provide the students, as well as the institutions, with basic prerogatives in issues of present concern. In this regard, former policies on student residence hall regulations and the use of campus property and facilitites were adopted, consistent with current philosophies and conditions.

A continued commitment to equal and extended opportunities for all students was also demonstrated in our actions this year. The Board's Admissions policy was revised with regard to the Federal regulations on serving the handicapped and we are making changes on the campuses to remove physical barriers to all programs. And while we are encountering problems with the interpretation of another set of regulations, this year activity took place in implementing the intent of Title IX.

An area of concern within Student Affairs which flared up during the year involved the Federal student financial aid programs. Problems beyond our control were caused by delays in processing student eligibility data, but by exercising special administrative procedures, we were able to avoid any widespread student hardships.

A major undertaking of primary concern to student life made significant progress during 1978-79. The design of the System-wide Student Follow-up Study has been refined and is ready for implementation this fall. The outcomes of this study, with regard to the characteristics and attitudes of current and former students, will provide each campus, as well as the Board, with invaluable information for making future policy and programming decisions.

Policy on Student Organizations

At the September 29, 1978 Board meeting, a revised policy on student organizations was adopted to supersede an existing 1973 statement. The purpose of the revision was to update and strengthen uniform provisions for the recognition, sanctions, and accountability of student groups. Major general provisions of the revised policy include: that organization membership must be open to all students; that the organization must represent the interests of the members; and that the organization must comply with all policies of the Board and the institutions, and all federal and state laws.

Off-Campus Speaker Policy

As part of an effort to review and reconsider policies affecting System institutions that were established prior to the creation of the State Board of Regents, at the September 29, 1978 Board meeting, a revised policy on off-campus speakers was presented and approved. Replacing a 1965 statement, the policy was revised to conform with the requirements and current interpretations of the First Amendment on this subject. The policy basically provides: an approval procedure for invitations by campus groups to outside speakers; and that campus organization meetings to which outside speakers are invited are to be limited to members of the organization unless an open meeting is approved or state funds are paid to the speaker.

Policy on Student Residence Regulations and Agreements

Development of a uniform policy and agreement for student housing was initiated during 1977-78 as part of a System review of campus rules and forms of consolidation and simplification purposes. The policy, adopted at the September 29, 1978 Board meeting, represents a consolidation of existing terms and conditions of housing agreements at the various universities. In the alternative to lengthy agreements, the policy provides a simple form which incorporates policy provisions by reference. Under the general provisions of the policy, major conditions include: student residences are limited to students, and comparable facilities shall be available to all students and allocated on a non-discriminatory basis; students are required to maintain residence units in good condition, and are responsible for any damages; and the university has the right to inspect all housing units. In addition, the agreement provides terms for the payment of rent and related fees. Upon Board approval, the policy and agreement was filed under the state administrative procedures act on behalf of each university.

Policy on the Use of Campus Property

At the December 8, 1978 meeting, the Board adopted this policy which was formulated by Board and student personnel staff in response to the need for a common framework for regulation of the use of campus property for all institutions in the System. The policy establishes general and specific regulations relative to: (1) persons authorized to have access to the campuses; (2) conditions on the use of property; and (3) procedures and restrictions on assemblies, meetings and demonstrations, literature distribution, solicitations, political and religious use of property, uses of property by non-affiliated organizations or persons, and advertising on campus. Upon Board approval, the policy was filed as a System rule under the state administrative procedures act.

Policy on Student Scholarships and Financial Aid Programs

This policy was considered as part of the effort to review policies established prior to the existence of the State Board of Regents and remaining in effect for the System. Building upon a 1969 statement, the policy, adopted at the December 8, 1978 Board meeting, continues provisions for the Board's Academic Work-Scholarship Program, a work-study arrangement available to qualified Tennessee students. In addition, the policy provides authorization for campus participation in federal, state and private scholarship and financial aid programs.

Student Financial Aid

As noted in detail in Appendix I to this report, a record level of student aid was administered by System institutions during 1978-79. Financial assistance through grants, loans and scholarships exceeding $32.8 million was provided through some 49,000 program awards to university and college students. By source of support: federal programs accounted for $24.5 million or 75 percent of the total financial aid in the System; $670,400 or 2 percent came from the state; institutional programs provided $6.5 million or 20 percent of the total; and $1.1 million or 3 percent was privately sponsored. An unduplicated total of 23,795 university students and 8,715 community college students received some form of financial assistance during the year; systemwide, this represents 37 percent of the headcount enrollment.

The problems encountered in Fall involved delays in processing eligibility applications for Federal assistance programs. The nation-wide problem affected some 1,700 System students. Pending official verification of the applications, special measures such as deferred fee payment procedures were implemented by the System universities and community colleges to permit qualified students to enroll and attend classes.

Student Follow-up Study

Authorized by the Board at the close of 1977-78, a great deal of planning and preparation for implementation of this study occurred during 1978-79. The study, perhaps the first in-depth examination of student retention and outcome to be undertaken on a statewide basis, involves the administration of survey instruments developed by the National Center for Higher Education Management Systems. Beginning in Fall of 1979, currently enrolled students, non-returning students, and graduates will be surveyed four times during each of the next two years relative to activities, characteristics, and attitudes toward programs and their institution. Based on responses scored by the College Entrance Examination Board, the study will provide the System and each institution with a wealth of data from which to analyze and make appropriate program/policy-making decisions.

Desegregation Efforts

This has been a most significant year for the desegregation efforts of the System. The activities tied to the merger of Tennessee State University and the University of Tennessee at Nashville have attracted a great deal of attention and concern. But, the work that has been performed throughout the System for increasing opportunities for black students, faculty, and staff is also significant

The Bakke decision handed down at the close of 1977-78 had no immediate effect on System policies. However, it served to reinforce and enhance our commitment to affirmative action employment and recruiting minority students. As reported to the Desegregation Monitoring Committee, progress was made in increasing black students, faculty, and staff within the System. Last fall, a record number of black students, 15,789, were enrolled, representing 17.8 percent of the total System headcount enrollment. And black faculty and staff now represent 10.1 percent and 17.5 percent, respectively, of the System total.

Much work remains to be done on a number of campuses in meeting desegregation goals, and we have been fortunate in receiving additional support to improve our efforts. In 1978-79, we were appropriated $552,000 ... for this purpose. To emphasize the importance of achieving our goals, we must recognize that the Federal District Court has retained jurisdiction over the statewide desegregation plan.

With regard to the merger of TSU and UTN, over the course of the year, implementation of the Merger Plan has consumed a tremendous amount of time, energy, and emotions of many people. The element of uncertainty due to pending litigation added a great deal of stress for all involved. Now that it is certain the merger will be effective July 1, increased efforts to ensure its success are imperative. This initial year of the merged TSU will require the commitment and cooperation of the entire State. We must and will do all that is possible to effect the merger and the further development of TSU.

Desegregation Funds

Each System university and two community colleges received special fiscal 1979 appropriations in order to conduct programs designed to promote additional desegregation. Allocation of the funds, totaling $551,800, related to institutional performance in achieving student and personnel desegregation goals. This essential support was applied principally to minority student scholarships and assistantships.

Merger of Tennessee State University and the University of Tennessee at Nashville

The merger of these two institutions was ordered by the United States District Court in early 1977 to eliminate what the Court described as a "dual system" of public higher education in Nashville. Pursuant to the court order, at the close of 1976-77 the Board of Regents developed a plan to effect the merger. Upon acceptance by the court, implementation of the plan was initiated with a scheduled completion date of July, 1979.

Merger-related activities in 1978-79 involved continued progress and fruition of work by faculty, staff, and students from both campuses, working as committees, toward developing policies, programs, and administrative provisions for the merged institution. Numerous applications for the stay and reversal of the merger were rejected by the courts; of greatest significance, in April of 1979 the Sixth Circuit Appeals Court upheld the merger, and in June, the U.S. Supreme Court denied a stay. With imminence of the merger confirmed, by the close of 1978-79 the Board had approved key administrative appointments, a new organizational structure, policies, programs, and curricula for the merged institution.

At the June 29, 1979 Board meeting, a resolution was adopted to express the Board's commendation of the many individuals who participated in implementing the merger plan; to reaffirm the Board's commitment to providing quality programs at the merged institution; and to request the support of the General Assembly, the state administration, the Tennessee Higher Education Commission, and the University of Tennessee in making the merger an unequivocal success.

Fiscal and Administrative Affairs

During 1978-79, the System continued to demonstrate its ability to provide sound work programs on a priority assessment basis within the limits of available resources. The current year fiscal situation can be summarized as one of tight budget control to accommodate inflation and fixed cost increases. Our fiscal 1979 operating appropriations from the State totaled $137.4 million, a 13.6 percent increase over fiscal 1978. And the total 1978-79 System operating budget of $230.1 million represented a 13.2 percent increase over the previous year. In order to balance their budgets, it has been necessary for each institution to draw upon hard-earned fund balances.

This year, the System participated in the successful development of a funding formula for the Medical education units. It is now crucial that the general funding formula be revised to accurately recognize true costs and program quality and diversity. We will be working with the Tennessee Higher Education Commission and the University of Tennessee staff on this in the coming year.

In terms of management concerns, this year we worked with the new Administration and Legislature in developing System policies and procedures consistent with their policies and intent, while preserving the integrity of the System. Examples of our efforts include the new policy on motor vehicles and our added emphasis on the internal auditing function.

We also continued to refine internally initiated policies and procedures to further improve our management effectiveness.

Prime examples here included the development of the Board policy on banking, a set of System guidelines on auxiliary enterprises, and a uniform accounting system.

During the year, we have also initiated attempts to lessen administrative costs by reducing the administrative reporting requirements which have grown to overwhelming proportions for the campuses. As one measure to provide relief in this area, we file those System policies considered as rules under the State Administration Procedures Act, in lieu of each institution undergoing the time and expense of reporting its policies individually. In addition, the Board staff has identified a number of reporting requirements in various System policies, guidelines, and procedures which, after further review, may be recommended to the Board in the coming year for elimination or modification.

Financial Summary

Appendices J, K, L, and M provide a consolidated 1978-79 financial report for the System. The following is a brief summary of the fiscal operations.

The System's total current fund revenue from all sources increased by $25,260,168 or 12.2 percent, from $207,030,588 in fiscal 1978 to $232,290,756 in fiscal 1979. State operating appriations increased by $16,452,471 or 13.6 percent, from $120,950,531 to $137,403,002, with the relative percentage of this source increasing from 58.4 to 59.1 percent of all revenues. Revenues from student tuition and fees increased slightly from fiscal 1978 to fiscal 1979 by $763,843 or 2.2 percent, from $34,505,220 to $35,269,063. The relative percentage of this source of revenue decreased from 16.7 to 15.2 percent of total income.

Federal appropriations were recorded as revenue, primarily for operation of the East Tennessee State University College of Medicine, in the amount of $2,871,508 or 1.2 percent of total current fund revenues. The balance of the revenue categories changed very little from fiscal 1978.

The total current fund expenditures and mandatory transfers of the System increased by $26,886,568 or 13.2 percent, from $203,258,244 in fiscal 1978 to $230,144,812 in fiscal 1979. Total Educational and General expenditures increased from $179,823,139 to $204,122,274 or 13.5 percent. Within this category, Instruction expenditures totaled $102,991,984 and increased by 12.9 percent, Research increased by 23.9 percent, and Public Service by 16.8 percent.

The System's total investment in Plant increased by $24,280,833 or 5.4 percent, from $452,667,041 at the close of fiscal 1978 to $476,947,874 at the close of fiscal 1979. Over this same period, indebtedness on plant notes and bonds decreased by $2,464,307, or 3.1 percent, from $80,022,025 to $77,557,718.

Policy on the Deposit and Investment of Funds

At the September 28, 1978 meeting, the State Board of Regents adopted this policy which had been developed by Board and campus staff to provide uniform banking procedures among System institutions. The policy established accountability safeguards for the institutions, in accordance with state laws applicable to the deposit and investment of state funds. Policy provisions address the following major items: (a) the nature and conditions of checking accounts which may be established by an institution, and the persons authorized to make withdrawals from such accounts; (b) the special conditions applicable to the maintenance of a petty cash checking account; (c) the collateral security requirements for deposits of funds in any banking or financial institution; (d) the conditions upon which a banking institution is eligible for the deposit of funds in an active account; (e) the rotation of accounts among banking institutions which are eligible for the deposit of funds; (f) the requirement to maximize the investment of all available funds; and (g) the authorized mediums of investment of funds, and the special requirements applicable to certain types of investments.

Facility Development

The objectives to fully develop the community college campuses and to support the specialized facility needs of the universities were continued and pursued during 1978-79. This was an extremely active year for capital improvement and major maintenance throughout the System. A total of 122 active projects with a total value of $82.5 million were administered during the year. The construction of 57 projects was initiated, 33 projects were completed, and 32 projects reached substantial completion.

In addition to the capital program, energy conservation was a primary activity of the facility development area during the year, as it will be throughout the foreseeable future. Considerable time and study has been directed toward methods of cutting back, controlling, and making effective use of alternative energy sources as fuel supplies waiver and utility costs spiral upwards. Our work in these areas this year was expanded to begin implementation of the National Energy Conservation Policy Act. A number of the campuses have already conducted the energy audits required by the Act, the remainder will do so during 1979-80.....

Construction Projects Completed

During 1978-79, 33 capital construction projects were completed at five universities and eight community colleges. The combined budgets for these projects totaled $19,448,767 (see Appendix N to this report). The new facilities included among these projects are: heating plant expansion at Middle Tennessee State University, heating plant renovation at Tennessee State University, the Student Center and Campus Expansion Phase IV at Chattanooga State Technical Community College, the Career Technology Building at Roane State Community College, the Allied Health Building at Shelby State Community College, and the Student Learning and Service Center at Walters State Community College. In addition, the campus master plan at Jackson State Community College was completed.

Construction Projects in Progress

As of June 30, 1979, there were 32 projects in various stages of construction on the campuses of six universities and five community colleges with total combined budgets of $41,931,085 (see Appendix N). Of the 26 projects in this category at the universities, those of more significant scope are: McCord Building renovations at Austin Peay State University, Wilson Hall renovation and addition at East Tennessee State University, the Fine Arts Complex at Memphis State University, the Music Annex at Middle Tennessee State University, the P.E. Complex and heating plant expansion projects at Tennessee State University, and the Fine Arts facility at Tennessee Technological University. New facilities under construction at the community colleges are: Campus Expansion Phase II at Roane State Community College, Campus Center addition and heating plant at Volunteer State Community College, and Campus Expansion Phase II at Walters State Community College.

Construction Projects in Planning/ Development Stages

Fifty-seven projects at all six universities and nine of the community colleges had funding committed in 1979-80 in the total amount of $21,083,928 (see Appendix N). These projects represent new facilities, additions to existing facilities, major renovations to bring existing buildings up to current standards and meet existing and future program needs, campus development, and renovations to accommodate the handicapped. The new facilities of note are: the Maintenance Building at Austin Peay State University, Chiller Plant Phase II at East Tennessee State University, and the Engineering Building at Tennessee State University. Major renovation projects include: Carter Hall renovations at East Tennessee State University, renovation and air conditioning of dormitories at Middle Tennessee State University, and replacement of heating lines and units in Smith Quad at Tennessee Technological University. The master plans at Tennessee State University and Austin Peay State University were also started in 1978-79.

Major Maintenance

The system-wide major maintenance program continued its second year of implementation with an appropriation of $2,580,000 for 21 major maintenance projects in 1978-79. The 1979 General Assembly continued its support of this program by appropriating $4,009,000 for 28 projects. This major maintenance program has now been funded for three years and the results are evident at many institutions where these projects have been completed; older buildings have received sorely needed repairs to comply with fire, safety, and TOSHA standards.

Revenue Bond Projects

A major effort was initiated in 1978-79 for the universities to develop a five year plan for improvements to student housing facilities. Nine projects were authorized for total or partial financing through the Tennessee State School Bond Authority which included: new student apartments at Austin Peay State University, Carter Hall and Cooper Hall renovations at East Tennessee State University, renovation and air conditioning of existing dormitories at Middle Tennessee State University, replacement of heating lines and units and renovation of dormitories at Tennessee Technological University. In addition, School Bond Authority financing was authorized for a new athletic office building and partial financing of up to four fraternity lodges at Memphis State University.

Energy Conservation Projects

Energy management and conservation continues to be ever increasing in importance. The installation of energy management systems at Chattanooga State Technical Community College and Roane State Community College were funded in 1978-79. Heating and air conditioning retrofit and renovation projects were funded at Middle Tennessee State University, Memphis State University, Tennessee State University and Tennessee Technological University. Eight roof replacement projects were funded at four universities and four community colleges.

Summary

In summary, the activities and progress of the System during 1978-79 are significant--both in terms of immediate accomplishment and in terms of providing bases for future development. The immediate and long-range future promise to be challenging. And the Five-Year Plan, along with the solid foundations set forth by the campuses' role and scope statements, will serve as viable frameworks for our growth and development.

The System agenda for 1979-80 is full and complex, and includes:

- *full implementation of a successful TSU/UTN merger;*
- *initial implementation of the Five-Year Plan;*
- *work toward the necessary revision of the funding formula;*
- *continued improvement of System management and operations with reduction in campus reporting requirements;*
- *efficient execution of the 1979-80 capital improvement and major maintenance program, including the initiation of new campus operations for Shelby State Community College, Roane State Community College, and Jackson State Community College;*
- *performance of the System-wide Student Follow-up Study;*
- *completion of the personnel classification/compensation study on each campus; and, most importantly,*
- *continuation of our efforts to maintain and improve the quality of our programs and services to all students.*

We must look to 1979-80 and the future with enthusiasm. While we are undoubtedly faced with limitations and uncertainty in support, we will continue to meet the demands of students and society for new programs and services, fully aware that sacrifices will have to be made.

Ultimately, we are well prepared for the next and ensuing years with the commitment and support of the Board, Board staff, and faculty and staff of the institutions.

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Degree-Credit Student Headcount And Full-Time Equated Enrollments

Fall 1978

	Headcount				
	Full-time	Part-time	Total	FTE	FTE/HC Ratio
Austin Peay State University	3,321	1,852	5,173	4,004	77.4
East Tennessee State University	6,780	3,167	9,947	8,177	82.2
Memphis State University	11,654	9,537	21,191	15,686	74.0
Middle Tennessee State University	7,785	2,542	10,327	9,110	88.2
Tennessee State University	4,236	1,107	5,343	4,907	91.8
Tennessee Technological University	5,556	1,700	7,256	6,515	89.8
Total Universities	39,332	19,905	59,237	48,399	81.7
Chattanooga State Technical Community College	1,675	2,558	4,233	2,632	62.2
Cleveland State Community College	1,227	2,188	3,415	1,919	56.2
Columbia State Community College	830	1,331	2,161	1,248	57.8
Dyersburg State Community College	462	580	1,042	626	60.1
Jackson State Community College	1,057	1,446	2,503	1,522	60.8
Motlow State Community College	681	1,273	1,954	1,068	54.7
Roane State Community College	1,068	2,155	3,223	1,750	54.3
Shelby State Community College	2,488	2,451	4,939	3,068	62.1
Volunteer State Community College	1,007	1,675	2,682	1,577	58.8
Walters State Community College	1,249	2,161	3,410	1,874	55.0
Total Community Colleges	11,744	17,818	29,562	17,284	58.5
Total System	51,076	37,723	88,799	65,683	74.0

Source: Fall 1978 Student Information System

Degree-Credit Student Headcount
By Level
Fall 1978

	Freshmen	Sophomore	Junior	Senior	Masters & Spec. in Education	Doctoral	Professional	Special*	Total
Austin Peay State University	2,211	1,007	790	529	538	-0-	-0-	98	5,173
East Tennessee State University	3,311	1,804	1,592	1,566	830	35	-0-	809	9,947
Memphis State University	4,262	3,430	3,070	4,143	2,632	250	542	2,862	21,191
Middle Tennessee State University	2,901	1,997	1,587	2,157	920	45	-0-	720	10,327
Tennessee State University	2,139	891	708	630	87	-0-	-0-	888	5,343
Tennessee Technological University	2,571	1,290	1,066	1,221	711	12	-0-	385	7,256
Total Universities	17,395	10,419	8,813	10,246	5,718	342	542	5,762	59,237
Chattanooga State Technical Community College	3,602	629	-0-	-0-	-0-	-0-	-0-	2	4,233
Cleveland State Community College	2,298	607	-0-	-0-	-0-	-0-	-0-	510	3,415
Columbia State Community College	1,498	490	-0-	-0-	-0-	-0-	-0-	173	2,161
Dyersburg State Community College	706	300	-0-	-0-	-0-	-0-	-0-	36	1,042
Jackson State Community College	1,961	542	-0-	-0-	-0-	-0-	-0-	-0-	2,503
Motlow State Community College	787	409	-0-	-0-	-0-	-0-	-0-	758	1,954
Roane State Community College	2,079	799	-0-	-0-	-0-	-0-	-0-	345	3,223
Shelby State Community College	3,088	828	-0-	-0-	-0-	-0-	-0-	1,023	4,939
Volunteer State Community College	2,061	600	-0-	-0-	-0-	-0-	-0-	21	2,682
Walters State Community College	2,683	727	-0-	-0-	-0-	-0-	-0-	-0-	3,410
Total Community Colleges	20,763	5,931	-0-	-0-	-0-	-0-	-0-	2,868	29,562
Total System	38,158	16,350	8,813	10,246	5,718	342	542	8,630	88,799

*Includes Graduate and Undergraduate Special

Source: Fall 1978 Student Information System

Degree-Credit Student Headcount
By Age Parameter
Fall 1978

	Age Less Than 25	Percent of Total	Age 25-34	Percent of Total	Age Over 34	Percent of Total	Age Not Given	Percent of Total	Average Age	Total Headcount
Austin Peay State University	3,252	62.9	1,273	24.6	625	12.1	23	0.4	24.8	5,173
East Tennessee State University	6,905	69.4	2,233	22.5	790	7.9	19	0.2	23.9	9,947
Memphis State University	12,381	58.4	6,512	30.7	2,298	10.9	--	--	25.6	21,191
Middle Tennessee State University	7,869	76.2	1,829	17.7	629	6.1	--	--	23.0	10,327
Tennessee State University	3,644	68.2	1,218	22.8	433	8.1	48	0.9	24.6	5,343
Tennessee Technological University	5,708	78.7	1,110	15.3	438	6.0	--	--	22.7	7,256
Total Universities	39,759	67.1	14,175	23.9	5,213	8.8	90	0.2	24.6	59,237
Chattanooga State Technical Community College	2,258	53.3	1,292	30.5	683	16.2	--	--	26.5	4,233
Cleveland State Community College	1,797	52.6	881	25.8	634	18.6	103	3.0	27.5	3,415
Columbia State Community College	1,253	58.0	506	23.4	402	18.6	--	--	28.2	2,161
Dyersburg State Community College	569	54.6	298	28.6	175	16.8	--	--	29.1	1,042
Jackson State Community College	1,470	58.7	653	26.1	380	15.2	--	--	25.8	2,503
Motlow State Community College	1,006	51.5	465	23.8	455	23.3	28	1.4	27.8	1,954
Roane State Community College	1,617	50.2	917	28.5	688	21.3	1	--	27.7	3,223
Shelby State Community College	2,467	50.0	1,681	34.0	764	15.5	27	0.5	28.4	4,939
Volunteer State Community College	1,410	52.6	727	27.1	542	20.3	3	--	28.5	2,682
Walters State Community College	1,611	47.2	1,021	30.0	671	19.7	107	3.1	27.9	3,410
Total Community Colleges	15,458	52.3	8,441	28.6	5,394	18.3	269	0.8	27.5	29,562
Total System	55,217	62.2	22,616	25.5	10,607	12.0	359	0.3	26.1	88,799

Source: Fall 1978 Student Information System

Appendix D

Degree-Credit Student Headcount
By County — Residence
Fall 1978

	APSU	ETSU	MSU	MTSU	TSU	TTU	Total Univ.	CSTCC	C1CC	CoCC	DCC	JCC	MCC	RCC	SCC	VCC	WCC	Total Comm. Coll.	TOTAL SYSTEM
Anderson	6	102	10	68	4	184	374	2	6	1	41			830		1	8	889	1,263
Bedford	4		6	312	7	29	358	1		3		4	233					241	599
Benton	8		6	11	1	4	30					85						85	115
Bledsoe		1		7		85	93	10	10					4				24	117
Blount	1	95	3	17	4	56	176	3	7					147		1	76	234	410
Bradley	1	26	5	73	1	48	154	54	1,706	8				1			1	1,770	1,924
Campbell		21		5		13	39							133		1	6	140	179
Cannon	1		1	139		7	148		1				4					5	153
Carroll	7	3	31	12	12	2	67					123						123	190
Carter	3	756	4		1	5	769		1								11	12	781
Cheatham	85	2		58	7	18	170									7		7	177
Chester	1	2	28	6	3	1	41		1			63						64	105
Claiborne		24	1			11	36	1	8					7			76	92	128
Clay		1		17		98	116									4	1	5	121
Cocke	2	88			1	13	104		1				1				319	321	425
Coffee	6	14	14	437	5	112	588	3	2	3			769			3		780	1,368
Crockett	1		29		10	4	44			1		86			1			88	132
Cumberland	1	7	1	21		257	287	1	7					106			1	115	402
Davidson	222	33	177	2,251	2,175	683	5,541	2	5	30		1	12	1		747		798	6,339
Decatur	2	2	12	6	3		25			1	1	95						97	122
DeKalb		1		81	1	84	167		1				3			2		6	173
Dickson	172	2	4	68	15	31	292	1		4								5	297
Dyer	3	8	41	18	4	4	78				523	6		1				530	608
Fayette	8	2	81	5	49	3	148	1				4			78			83	231
Fentress	6		1	6		162	175	1	2	2				28				33	208
Franklin	4	4	3	214	9	77	311	5		2			415	1				423	734
Gibson	13	4	81	29	39	5	171	1		5	54	364				1		425	596
Giles	2		6	89	9	4	110			109		1	5					115	225
Grainger		17	1		1	7	26			1				2			140	143	169
Greene		581	1	4		31	617										429	429	1,046
Grundy	2	1		33		31	67	4					52	1				57	124
Hamblen	5	158	7	6	1	45	222	2	1	1							967	971	1,193
Hamilton	22	88	55	368	111	166	810	3,778	573	3	1		2	10		2	2	4,371	5,181
Hancock		16	1		1	1	19										50	50	69
Hardeman		1	69	13	44	7	134					135			5			140	274
Hardin	6	3	18	24	3	2	56		3	62		45	1					111	167
Hawkins	1	344	1	3		29	378										216	216	594
Haywood	1		61	2	52	12	128				11	78						89	217
Henderson	7		29	12	2	6	56		1			142						143	199
Henry	15	2	22	3	1	3	46		1	1		16						18	64
Hickman	23	1	3	44	8	21	100			116								116	216
Houston	63	1	1	2		2	69		1	1		1						3	72
Humphreys	98	1	13	24	5	30	171			1		17				1		19	190
Jackson	2	1		6		98	107							3		2		5	112
Jefferson	3	50	2	7		19	81							6		1	382	389	470
Johnson		98				5	103		1								28	29	132

Appendix D (con't.)

	APSU	ETSU	MSU	MTSU	TSU	TTU	Total Univ.	CSTCC	C1CC	CoCC	DCC	JCC	MCC	RCC	SCC	VCC	WCC	Total Comm. Coll.	TOTAL SYSTEM
Knox	7	300	40	47	24	200	618	6	6	3			4	424			347	790	1,408
Lake		1	4	1		4	10				51							51	61
Lauderdale		1	70	1	19	7	98				253	5			1		1	260	358
Lawrence	4		11	90		14	119		2	433						1		436	555
Lewis	5		2	22		3	32		4	74								78	110
Lincoln	10	2	12	238	6	32	300	1		9			208	2				220	520
Loudon	3	40	1	18		49	111	1	7					205		1	3	217	328
McMinn		32	1	22	3	55	113	6	528	1				2			1	538	651
McNairy	3		32	5	7	5	52				2	173						175	227
Macon	1		1	29	5	80	116									82		82	196
Madison	7	5	289	85	59	29	474	1		2	1	997						1,001	1,475
Marion	8	2	1	50	2	23	86	103	4				9	2				118	204
Marshall	12	3	4	143	3	20	185			145			3					148	333
Maury	18	3	40	313	25	51	450	1		821		1	1			1		825	1,275
Meigs		3		2		5	10	1	81					4				86	96
Monroe	7	27	2	6	1	24	67	2	91					2			1	96	163
Montgomery	2,264	5	15	47	26	27	2,384			2				1		3		6	2,390
Moore	1	1	1	14	2	7	26						57					57	83
Morgan			1	1		73	75		1					160		1	3	165	240
Obion			15	9	2	14	40			2	30	18						50	90
Overton		2		9		261	272		6					1				7	279
Perry	8		4	18		7	37			44		2						46	83
Pickett			1	4		58	63		1					1				2	65
Polk		7		12		5	24	3	220									223	249
Putnam		5	6	28	2	1,188	1,229	1	1	1				8		4	2	17	1,246
Rhea	1	3	1	42	3	57	107	59	49					108				216	323
Roane	4	48	7	38	1	189	287	2	5	2				906			1	916	1,203
Robertson	122		2	71	28	37	260	1					1			121		123	383
Rutherford	5	10	12	2,450	21	24	2,522	2		4			7			12		25	2,547
Scott		10	3	5		45	63		1					84				85	148
Sequatchie	1	2	1	12		40	56	16	3					1				20	76
Sevier		81	2	10		37	130		2					10			222	234	364
Shelby	47	14	17,976	106	334	53	18,530	1		1	12	28		1	4,790	2		4,835	23,365
Smith			1	38	1	79	119									42		42	161
Stewart	105			6		5	116												116
Sullivan	2	2,793	11	28	4	183	3,021		2					1		1	42	46	3,067
Sumner	52	11	27	176	71	94	431	1		2						1,380	3	1,386	1,817
Tipton	1		129	3	40	5	178				47	2			27		2	78	256
Trousdale	2	8	1	17	3	19	50			1						48		49	99
Unicoi		281				12	293										3	3	296
Union		13				1	14							3			34	37	51
VanBuren		2		2		25	29						2	1				3	32
Warren	1	2	3	181	6	214	407	1		1			126					128	535
Washington	3	2,245	9	12	2	24	2,295	1	2	1							14	18	2,313
Wayne	3	1	6	10		2	22			92		1						93	115
Weakley	1	2	13	2	1	6	25				1	7	1					9	34
White	2			26	1	314	343		2	1			17	3				23	366
Williamson	6	6	15	421	56	80	584			131	1		2		1	10		145	729
Wilson	15	4	8	383	47	89	546			1			1	2		184		188	734
Out-of-State and Foreign	1,635	1,411	1,582	573	1,911	866	7,978	153	58	32	13	1	18	10	36	16	18	355	8,333
Invalid Address and Other					38		38					2						2	40
TOTAL	5,173	9,947	21,191	10,327	5,343	7,256	59,237	4,233	3,415	2,161	1,042	2,503	1,954	3,223	4,939	2,682	3,410	29,562	88,799

Source: Fall 1978 Student Information System Report

Degrees and Certificates Awarded, 1978-79

AUSTIN PEAY STATE UNIVERSITY

Associate of Occupational Science	7
Associate of Science	61
Bachelor of Arts	12
Bachelor of Fine Arts	10
Bachelor of Science in Education	51
Bachelor of Science	384
Master of Arts in Education	98
Master of Arts	24
Master of Music Education	2
Master of Science	2
Specialist in Education	4
Total	655

EAST TENNESSEE STATE UNIVERSITY

Certificate	59
Associate of Science in Dental Hygiene	40
Associate of Science in Nursing	73
Associate of Science	70
Bachelor of Arts	12
Bachelor of Business Administration	146
Bachelor of Fine Arts	10
Bachelor of Science in Environmental Health	25
Bachelor of Science in Medical Technology	2
Bachelor of Science in Music Education	13
Bachelor of Science in Nursing	71
Bachelor of Science	816
Bachelor of Social Work	69
Master of Arts in Teaching	20
Master of Arts	143
Master of Business Administration	25
Master of City Management	3
Master of Fine Arts	7
Master of Science in Environmental Health	24
Master of Science	33
Specialist in Education	7
Doctor of Education	11
Total	1,679

MEMPHIS STATE UNIVERSITY

Associate of Arts	105
Bachelor of Arts	412
Bachelor of Business Administration	519
Bachelor of Fine Arts	38
Bachelor of Library Science	5
Bachelor of Music Education	16
Bachelor of Music	11
Bachelor of Professional Studies	30

Bachelor of Science in Chemistry	6
Bachelor of Science in Civil Engineering	41
Bachelor of Science in Education	337
Bachelor of Science in Electrical Engineering	32
Bachelor of Science in Engineering Technology	76
Bachelor of Science in Geology	18
Bachelor of Science in Home Economics	31
Bachelor of Science in Mechanical Engineering	36
Bachelor of Science in Medical Technology	11
Bachelor of Science in Technology	4
Bachelor of Science	128
Master of Arts in Teaching	19
Master of Arts	111
Master of Business Administration	62
Master of Education	377
Master of Fine Arts	14
Master of Music	17
Master of Public Administration	16
Master of Science	251
Doctor of Education	23
Doctor of Musical Arts	1
Juris Doctor	43
Doctor of Philosophy	19
Total	2,809

MIDDLE TENNESSEE STATE UNIVERSITY

Associate of Arts	67
Bachelor of Arts	32
Bachelor of Business Administration	220
Bachelor of Fine Arts	16
Bachelor of Music	17
Bachelor of Science	1,078
Master of Arts in Teaching	17
Master of Arts	124
Master of Business Administration	32
Master of Business Education	6
Master of Criminal Justice	3
Master of Education	182
Master of Science in Teaching	11
Master of Science	29
Specialist in Education	24
Doctor of Arts	11
Total	1,875

TENNESSEE STATE UNIVERSITY

Associate of Science	61
Bachelor of Arts	3
Bachelor of Science	516
Master of Arts in Education	58
Master of Arts	5
Master of Education	34
Master of Public Administration	24
Master of Science	59
Specialist in Education	5
Total	765

TENNESSEE TECHNOLOGICAL UNIVERSITY

Associate of Arts	11
Bachelor of Arts	9
Bachelor of Science in Agriculture	49
Bachelor of Science in Business Administration	147
Bachelor of Science in Chemical Engineering	14
Bachelor of Science in Civil Engineering	75
Bachelor of Science in Education	195
Bachelor of Science in Electrical Engineering	65
Bachelor of Science in Engineering Science and Mechanics	1
Bachelor of Science in Engineering Science	4
Bachelor of Science in Home Economics	40
Bachelor of Science in Industrial Engineering	14
Bachelor of Science in Industrial Technology	32
Bachelor of Science in Mechanical Engineering	55
Bachelor of Science	211
Master of Arts	168
Master of Business Administration	17
Master of Civil Engineering	2
Master of Electrical Engineering	3
Master of Engineering	5
Master of Mechanical Engineering	2
Master of Science	56
Specialist in Education	25
Doctor of Philosophy	1
Total	1,201

CHATTANOOGA STATE TECHNICAL COMMUNITY COLLEGE

Certificate	57
Associate of Arts	14
Associate of General Education	9
Associate of Science	229
Total	309

CLEVELAND STATE COMMUNITY COLLEGE

Certificate	10
Associate of Applied Science	198
Associate of Arts	9
Associate of Science	134
Total	351

COLUMBIA STATE COMMUNITY COLLEGE

Certificate	24
Associate of Applied Science	127
Associate of Science	86
Total	237

DYERSBURG STATE COMMUNITY COLLEGE

Associate of Arts	3
Associate of Science	87
Total	90

JACKSON STATE COMMUNITY COLLEGE

Certificate	22
Associate of Arts	11
Associate of Science	262
Total	295

MOTLOW STATE COMMUNITY COLLEGE

Certificate	2
Associate of Arts	3
Associate of Science	159
Total	164

ROANE STATE COMMUNITY COLLEGE

Certificate	2
Associate of Arts	6
Associate of Science	162
Total	170

SHELBY STATE COMMUNITY COLLEGE

Certificate	11
Associate of Applied Science	126
Associate of Arts	5
Associate of Liberal Arts	7
Associate of Science in Education	20
Associate of Science	71
Total	240

VOLUNTEER STATE COMMUNITY COLLEGE

Certificate	30
Associate of Arts	7
Associate of Science	176
Total	213

WALTERS STATE COMMUNITY COLLEGE

Certificate	17
Associate of Science	288
Total	305

Source: 1978-79 Academic Inventory

Off-Campus Locations, 1978-79

The following is a summary listing of the counties, cities, and towns where off-campus credit instruction was offered by the System institutions over the course of 1978-79.

Austin Peay State University

Ashland City
Benton County
Centerville
Davidson County
Dickson
Dover
Erin
Fort Campbell, Kentucky
Hendersonville
Hohenwald
Hopkinsville, Kentucky
Linden
Montgomery County
Springfield
Todd County, Kentucky
Waverly

East Tennessee State University

Bristol
Elizabethton
Greeneville
Kingsport
Morristown
Penland, North Carolina

Memphis State University

Auburndale
Bolivar
Dyersburg
Jackson
Middleton
Millington
Selmer
Trenton

Middle Tennessee State University

Centerville
Clarksville
Columbia
Culleoka
Fayetteville
Franklin
Gallatin
Hendersonville
Manchester
Nashville
Shelbyville
Tullahoma
Winchester
Woodbury

Tennessee State University

Ashland City
Brownsville
Centerville
Cheatham County
Dickson
Donelson
Fairview
Franklin
Gallatin
Lebanon
McEwen
Mt. Juliet
other Nashville locations

Tennessee Technological University

Bledsoe -Sequatchie
Carthage
Celina
Crossville
Dekalb County
Grundy County
Harriman
Jackson County
Jamestown
Lafayette
Livingston
McMinnville
Rhea County
Scott - Oneida
Trousdale County
Van Buren County
Wartburg
White County
other Cookeville locations

Chattanooga State Technical Community College

Cleveland
Marion County
Red Bank
Soddy Daisy
other Chattanooga locations
Hixson

Cleveland State Community College

Athens
Chattanooga
Copper Basin
Crossville
Dayton
Englewood
Monroe
other Cleveland locations

Columbia State Community College

Centerville
Cleveland
Franklin
Hohenwald
Jackson
Lawrenceburg
Lewisburg
Linden
Only
Pulaski
Savannah
Waynesboro

Dyersburg State Community College

Alamo
Covington
Ft. Pillow
Newburn
Ripley
Trenton

Jackson State Community College

Camden
Humboldt
Huntingdon
Milan
Parsons
Selmer

Motlow State Community College

Fayetteville
Lynchburg
Manchester
McMinnville
Monteagle
Shelbyville
Winchester
other Tullahoma locations

Roane State Community College

Anderson County
Blount County
Campbell County
Fentress County
Kingston
Knox County
Loudon County
Morgan County
Rhea County
Rockwood
Scott County
other Harriman locations

Shelby State Community College

Millington
Somerville
other Memphis locations

Volunteer State Community College

Donelson
Hartsville
Hendersonville
Lafayette
Lebanon
Madison
Nashville
Portland
Springfield
Westmoreland
other Gallatin locations

Walters State Community College

Alcoa
Bean Station
Blountville
Bristol
Clinton
Dandridge
Gatlinburg
Greeneville
Halls Crossroads
Johnson City
Kingsport
Knoxville
Maryville
Maynardville
Mountain City
Mount Carmel
Newport
Rogersville
Rutledge
Sevierville
Sneedville
Tazewell

Source: 1978-79 State Board of Regents staff survey and
1978-79 Institutional Annual Reports

Summary of Library Holdings, 1978-79

	Bookstock Number of Volumes		Bookstock Number of Titles		Microforms, All Types		Current Periodical Subscriptions
	Added 1978-79	Held 6-30-79	Added 1978-79	Held 6-30-79	Added 1978-79	Held 6-30-79	6-30-79
Austin Peay State University	11,366	199,220	10,948	159,376	20,414	146,551	1,466
East Tennessee State University	21,935	559,090	18,519	450,923	33,994	337,939	4,050
Memphis State University	27,029	750,701	19,306	536,215	88,225	1,441,683	4,940
Middle Tennessee State University	20,993	403,795	13,177	271,695	45,194	572,254	2,883
Tennessee State University	5,295	230,028	4,224	101,448	17,794	214,877	1,556
Tennessee Technological University	9,393	283,324	6,293	189,827	28,191	413,745	1,980
Sub Total	96,011	2,426,158	72,467	1,709,486	233,812	3,127,049	16,875
Chattanooga State Technical Community College	3,492	28,671	3,482	28,500	-0-	2,020	425
Cleveland State Community College	2,437	45,926	2,084	39,463	1,248	8,975	415
Columbia State Community College	1,183	43,480	739	38,885	131	1,725	152
Dyersburg State Community College	1,650	27,267	1,521	22,121	6	163	303
Jackson State Community College	1,696	47,264	1,284	38,707	1,153	5,321	346
Motlow State Community College	1,612	30,947	1,556	28,883	240	2,555	310
Roane State Community College	3,725	28,664	3,636	27,476	660	4,479	416
Shelby State Community College	5,505	57,885	4,500	50,000	588	4,003	440
Volunteer State Community College	2,234	31,333	1,928	27,625	6,[illegible]	23,246	255
Walters State Community College	941	37,712	806	33,005	334	1,917	361
Sub Total	24,475	379,149	21,536	334,665	10,577	54,404	3,423
Total	120,486	2,805,307	94,003	2,044,151	244,389	3,181,453	20,298

Source: 1978-79 Institutional Annual Reports

Full-Time Faculty in Instruction
By Rank — By Degree
1978-79

	Doctorate	Masters + 90 Hours	Masters + 45 Hours	Masters and Other	Total
Austin Peay State University					
Professor	38	0	0	4	42
Associate Professor	34	2	6	5	47
Assistant Professor	34	5	2	20	61
Instructor	3	0	0	18	21
Total	109	7	8	47	171
East Tennessee State University					
Professor	92	3	0	18	113
Associate Professor	87	12	16	14	129
Assistant Professor	57	12	14	45	128
Instructor	3	1	6	48	58
Total	239	28	36	125	428
Memphis State University					
Professor	142	1	1	27	171
Associate Professor	138	5	3	17	163
Assistant Professor	133	7	9	76	225
Instructor	3	6	5	62	76
Total	416	19	18	182	635
Middle Tennessee State University					
Professor	90	0	1	1	92
Associate Professor	96	4	15	8	123
Assistant Professor	50	8	15	27	100
Instructor	0	3	1	32	36
Total	236	15	32	68	351
Tennessee State University					
Professor	24	1	1	1	27
Associate Professor	19	6	5	10	40
Assistant Professor	45	5	3	37	90
Instructor	1	1	0	45	47
Total	89	13	9	93	204

Appendix H (con't.)

	Doctorate	Masters + 90 Hours	Masters + 45 Hours	Masters and Other	Total
Tennessee Technological University					
Professor	53	1	0	5	59
Associate Professor	71	4	3	8	86
Assistant Professor	51	9	5	30	95
Instructor	0	0	1	10	11
Total	175	14	9	53	251
Chattanooga State Technical Community College					
Professor	0	0	1	2	3
Associate Professor	3	0	4	9	16
Assistant Professor	1	0	1	9	11
Instructor	4	1	1	42	48
Total	8	1	7	62	78
Cleveland State Community College					
Professor	0	0	0	0	0
Associate Professor	6	3	4	10	23
Assistant Professor	2	2	2	16	22
Instructor	4	0	1	32	37
Total	12	5	7	58	82
Columbia State Community College					
Professor	1	0	0	0	1
Associate Professor	7	1	4	2	14
Assistant Professor	4	0	0	13	17
Instructor	0	1	1	18	20
Total	12	2	5	33	52
Dyersburg State Community College					
Professor	0	0	0	0	0
Associate Professor	0	0	0	0	0
Assistant Professor	6	1	2	7	16
Instructor	1	1	1	8	11
Total	7	2	3	15	27
Jackson State Community College					
Professor	0	0	0	0	0
Associate Professor	3	2	3	6	14
Assistant Professor	1	0	4	11	16
Instructor	0	6	1	18	25
Total	4	8	8	35	55

	Doctorate	Masters + 90 Hours	Masters + 45 Hours	Masters and Other	Total
Motlow State Community College					
Professor	1	0	0	0	1
Associate Professor	2	0	8	0	10
Assistant Professor	2	0	3	4	9
Instructor	0	0	0	19	19
Total	5	0	11	23	39
Roane State Community College					
Professor	0	0	0	0	0
Associate Professor	4	1	1	3	9
Assistant Professor	9	5	0	20	34
Instructor	0	0	3	22	25
Total	13	6	4	45	68
Shelby State Community College					
Professor	2	0	0	0	2
Associate Professor	3	1	3	3	10
Assistant Professor	6	7	8	36	57
Instructor	1	0	1	31	33
Total	12	8	12	70	102
Volunteer State Community College					
Professor	2	0	0	0	2
Associate Professor	7	3	3	7	20
Assistant Professor	8	2	2	16	28
Instructor	3	0	0	14	17
Total	20	5	5	37	67
Walters State Community College					
Professor	1	0	0	0	1
Associate Professor	6	3	1	1	11
Assistant Professor	8	3	6	24	41
Instructor	0	1	0	20	21
Total	15	7	7	45	74

	Doctorate	Masters + 90 Hours	Masters + 45 Hours	Masters and Other	Total
Total Universities					
Professor	439	6	3	56	504
Associate Professor	445	33	48	62	588
Assistant Professor	370	46	48	235	699
Instructor	10	11	13	215	249
Total	1,264	96	112	568	2,040
Total Community Colleges					
Professor	7	0	1	2	10
Associate Professor	41	14	31	41	127
Assistant Professor	47	20	28	156	251
Instructor	13	10	9	224	256
Total	108	44	69	423	644
Total System					
Professor	446	6	4	58	514
Associate Professor	486	47	79	103	715
Assistant Professor	417	66	76	391	950
Instructor	23	21	22	439	505
Total	1,362	140	181	991	2,684

Source: 1979-80 Institutional Budgets - Filled Positions in Instruction

Summary of Student Financial Aid Awarded, 1978-79

	Federal Programs		State Programs		Institutional Programs		Private Programs		Total All Programs		No. of Students Rec. Aid
	No. of Awards	Amount	No. of Awards	Amount	No. of Awards	Amount	No. of Awards	Amount	No. of Awards	Amount	
Austin Peay State University	2,626	$ 1,885,188	150	$ 55,382	909	$ 676,155	17	$ 7,600	3,702	$ 2,624,325	2,574
East Tennessee State University	2,947	2,352,718	274	81,360	1,771	1,031,797	160	108,475	5,152	3,574,350	4,164
Memphis State University	4,816	3,706,963	531	117,664	1,614	1,756,109	105	28,925	7,066	5,609,661	5,000
Middle Tennessee State University	4,090	3,861,619	586	196,620	2,033	1,133,227	324	303,021	7,033	5,494,487	4,530
Tennessee State University	7,317	5,581,956	255	81,087	307	316,958	443	154,074	8,322	6,134,075	4,100
Tennessee Technological University	3,036	2,456,874	324	114,756	3,068	1,251,315	455	279,196	6,883	4,102,141	3,427
Sub Total	24,832	$19,845,318	2,120	$646,869	9,702	$6,165,561	1,504	$ 881,291	38,158	$27,539,039	23,795
Chattanooga State Technical Community College	791	$ 460,080	12	$ 2,092	182	$ 79,114	626	$ 97,576	1,611	$ 638,862	1,369
Cleveland State Community College	627	289,678	12	2,772	85	27,714	33	11,336	757	331,500	588
Columbia State Community College	441	323,845	34	3,152	105	38,539	25	6,617	605	372,153	383
Dyersburg State Community College	280	118,998	11	1,764	66	14,792	45	8,854	402	144,408	300
Jackson State Community College	451	283,315	9	2,422	146	51,807	18	4,215	624	341,759	502
Motlow State Community College	358	273,580	9	1,485	97	35,072	31	8,761	495	318,898	344
Roane State Community College	533	298,176	12	2,252	105	22,228	47	9,120	697	331,776	435
Shelby State Community College	3,645	2,098,469	34	5,166	57	24,123	614	67,266	4,350	2,195,024	3,735
Volunteer State Community College	274	146,605	6	761	159	36,250	107	22,759	546	206,375	407
Walters State Community College	566	324,622	9	1,685	124	43,463	42	14,437	741	384,207	652
Sub Total	7,966	$ 4,617,368	148	$ 23,551	1,126	$ 373,102	1,588	$ 250,941	10,828	$ 5,264,962	8,715
Total	32,798	$24,462,686	2,268	$670,420	10,828	$6,538,663	3,092	$1,132,232	48,986	$32,804,001	32,510

Source: 1978-79 Institutional Annual Reports

State University and Community College System of Tennessee

Unaudited Balance Sheet, June 30, 1979

With Comparative Figures for June 30, 1978

ASSETS	1979	1978
CURRENT FUNDS		
Unrestricted		
General:		
Cash	$(2,480,389.17)	$(2,281,225.20)
Short-term Investments	32,525,601.68	32,099,027.96
Accounts and Notes Receivable	3,731,504.92	3,276,805.03
Inventories (at lower cost or market)	1,149,867.60	922,695.19
Due from Other Funds	849,028.77	873,058.45
Prepaid Expenses and Deferred Charges	53,518.23	103,636.58
Other Assets	1,634.35	1,108.93
Total General	$35,830,766.38	$34,995,106.94
Auxiliary Enterprises:		
Cash	$ 469,735.60	$ 675,547.84
Investments	2,456,091.82	2,741,462.27
Accounts Receivable	239,278.35	195,500.65
Inventories (at lower cost or market)	3,672,198.60	3,418,527.72
Prepaid Expenses	180.00	5,346.75
Other Assets	25.00	
Total Auxiliary Enterprises	$ 6,837,509.37	$ 7,036,385.23
TOTAL UNRESTRICTED FUNDS	$42,668,275.75	$42,031,492.17
Restricted		
Cash	$ (729,597.99)	$(1,068,678.41)
Short-term Investments	262,147.88	1,052,187.20
Accounts and Grants Receivable	14,643,547.60	13,827,253.73
Due from Other Funds	5,831.83	35,000.00
Notes Receivable	9,500.00	9,500.00
TOTAL RESTRICTED FUNDS	$14,191,429.32	$13,855,262.52
TOTAL CURRENT FUNDS	$56,859,705.07	$55,886,754.69
LOAN FUNDS		
Cash	$ 571,671.16	$ 595,491.58
Short-term Investments	771,853.38	722,681.31
Notes and Grants Receivable	15,611,438.39	14,968,542.55
Due from Other Funds	173,478.47	14,720.38
Other Assets	11,859.60	3,019.24
TOTAL LOAN FUNDS	$17,140,301.00	$16,304,455.06

LIABILITIES AND FUND BALANCES	1979	1978
CURRENT FUNDS		
Unrestricted		
General:		
Accounts Payable	$ 2,919,205.53	$ 3,436,097.88
Accrued Liabilities	9,270,797.50	8,196,074.21
Student Deposits	371,495.82	346,466.01
Due to Other Funds	1,770,439.02	1,502,321.37
Deferred Revenue	4,041,788.31	3,819,962.02
Other Liabilities	1,112.27	808.84
Total General Liabilities	$18,374,838.45	$17,301,730.33
Fund Balance		
Non-discretionary Allocation		
Allocation for Working Capital	$ 4,785,680.85	$ 4,231,417.29
Allocation for Encumbrances	3,732,537.10	3,094,923.53
Discretionary Allocations	7,145,378.86	6,164,793.95
Unallocated	1,792,331.12	4,202,241.84
Total Fund Balance	$17,455,927.93	$17,693,376.61
Total General	$35,830,766.38	34,995,106.94
Auxiliary Enterprises:		
Accounts Payable	$ 44,988.90	$ 115,664.87
Accrued Liabilities	20,074.28	29,381.79
Student Deposits	187,574.50	174,491.50
Deferred Credit	536,893.00	807,226.15
Total Auxiliary Liabilities	$ 789,530.68	$ 1,126,764.31
Fund Balances		
Non-discretionary Allocation		
Allocation for Working Capital	$ 3,882,138.41	$ 3,680,505.12
Allocation for Encumbrances	241,609.55	125,949.11
Discretionary Allocations	1,933,498.29	2,046,315.93
Unallocated Fund Balance	(9,267.56)	56,850.76
Total Fund Balance	$ 6,047,978.69	$ 5,909,620.92
Total Auxiliary Enterprises	$ 6,837,509.37	7,036,385.23
TOTAL UNRESTRICTED FUNDS	$42,668,275.75	$42,031,492.17
Restricted		
Accounts Payable	$ 85,644.99	$ 119,615.78
Accrued Liabilities		626.10
Deferred Revenue	87,464.66	
Due to Other Funds	725,939.56	437,015.18
Fund Balance	13,292,380.11	13,298,005.46
TOTAL RESTRICTED FUNDS	$14,191,429.32	$13,855,262.52
TOTAL CURRENT FUNDS	$56,859,705.07	$55,886,754.69
LOAN FUNDS		
Accounts Payable	$ 200.00	$ 200.00
Fund Balance		16,304,255.06
U.S. Government Grants Refundable	14,567,979.32	
Institutional		
Restricted Matching	1,658,427.63	
Restricted - Other	901,108.83	
Unrestricted	12,585.22	
TOTAL LOAN FUNDS	$17,140,301.00	$16,304,455.06

ASSETS	1979	1978
ENDOWMENT AND SIMILAR FUNDS		
Cash	$ 816.16	$ 2,373.76
Short-term Investments	379,630.11	356,943.71
Receivables	968.70	760.85
Other Assets	275,000.00	275,000.00
Due from Other Funds	2,277.29	
TOTAL ENDOWMENT AND SIMILAR FUNDS	$ 658,692.26	$ 635,078.32
PLANT FUNDS		
Unexpended		
Cash	$ 249,652.05	$ 404,082.31
Short-term Investments	13,066,541.49	12,117,936.25
Accounts Receivable	131,186.70	420,247.39
Due from Other Funds	622,531.95	879,028.96
Funds on Deposit with State Treasurer	35,723,289.58	25,104,266.05
TOTAL UNEXPENDED	$49,793,201.77	$38,925,560.96
Renewals and Replacements		
Cash	$ 159,815.91	$ 461,856.44
Short-term Investments	1,267,619.59	1,028,422.47
Interest Receivable	3,404.70	4,347.64
Due from Other Funds	520,939.20	
TOTAL RENEWALS AND REPLACEMENTS	$ 1,951,779.40	$ 1,494,626.55
Retirement of Indebtedness		
Cash	$ 1,117,547.83	$ 364,215.91
Deposits with Trustees	5,040,339.12	5,450,004.51
Short-term Investments	4,201,448.93	4,379,765.02
Accounts Receivable	29,723.77	3,092.25
Interest Receivable	66,164.45	54,638.89
TOTAL RETIREMENT OF INDEBTEDNESS	$ 10,455,224.10	$ 10,251,716.58
Investment in Plant		
Land	$ 19,915,760.26	$ 19,780,406.18
Buildings	330,833,077.01	299,264,325.05
Other Improvements	21,324,599.71	18,743,556.17
Equipment	64,082,778.19	63,816,964.05
Library Books	24,250,859.21	21,760,718.90
Livestock	169,623.18	168,232.58
Projects in Progress	16,030,459.97	28,861,551.61
Microfilm	147,746.13	128,316.08
Other	142,969.89	142,969.89
TOTAL INVESTMENT IN PLANT	$476,947,873.55	$452,667,040.51
TOTAL PLANT FUNDS	$539,148,078.82	$503,338,944.60
AGENCY FUNDS		
Cash	$ 293,687.93	$ 552,363.75
Short-term Investment	133,343.63	486,310.36
Accounts and Notes Receivable	123,046.58	2,305,542.81
Grants Receivable	209,985.16	57,199.29
Due from Other Funds	458,417.60	641,659.53
Other	6,000.00	
TOTAL AGENCY FUNDS	$ 1,224,480.90	$ 4,043,075.74

LIABILITIES AND FUND BALANCES	1979	1978
ENDOWMENT AND SIMILAR FUNDS		
Due to Other Funds	$ 639.23	$ 371.62
Fund Balance		634,706.70
Endowment	558,689.58	
Term Endowment	5,500.00	
Quasi Endowment	93,863.45	
TOTAL ENDOWMENT AND SIMILAR FUNDS	$ 658,692.26	$ 635,078.32
PLANT FUNDS		
Unexpended		
Accounts Payable	$ 23,042.24	$ 69.30
Bonds Payable	2,078,676.37	2,110,033.05
Fund Balance		36,815,458.61
Restricted	45,889,687.02	
Unrestricted	1,801,796.14	
TOTAL UNEXPENDED	$49,793,201.77	$38,925,560.96
Renewals and Replacements		
Due to Other Funds	$	$ 4,797.27
Fund Balance		1,489,829.28
Restricted	1,501,319.96	
Unrestricted	450,459.44	
TOTAL RENEWALS AND REPLACEMENTS	$ 1,951,779.40	$ 1,494,626.55
Retirement of Indebtedness		
Matured Interest Payable	$ .01	$
Bonds Payable	890.50	978.00
Due to Other Funds	78,961.76	98,202.73
Fund Balance		10,152,535.85
Restricted	8,604,925.66	
Unrestricted	1,770,446.17	
TOTAL RETIREMENT OF INDEBTEDNESS	$ 10,455,224.10	$ 10,251,716.58
Investment in Plant		
Accounts Payable	$ 35,000.00	83,785.53
Notes and Bonds Payable		80,022,024.96
Notes Payable	1,610,616.70	
Bonds Payable	75,947,101.37	
Due to Memphis State University	280,000.00	350,000.00
Net Investment in Plant	399,075,155.48	372,211,230.02
TOTAL INVESTMENT IN PLANT	$476,947,873.55	$452,667,040.51
TOTAL PLANT FUNDS	$539,148,078.82	$503,338,944.60
AGENCY FUNDS		
Accounts Payable	$ 337.85	$ 24.00
Due to Other Funds	56,525.54	51,046.77
Deposits held in custody for others	1,167,617.51	3,992,004.97
TOTAL AGENCY FUNDS	$ 1,224,480.90	$ 4,043,075.74

State University and Community College System of Tennessee

Unaudited Statement of Current Funds, Revenue, Expenditures and Other Changes

For the Fiscal Year Ended June 30, 1979 With Comparative Figures for June 30, 1978

	1979			1978
	Unrestricted	Restricted	Total	Total
Revenues				
Tuition and Fees	$ 35,269,062.56	$	$ 35,269,062.56	$ 34,505,220.28
Federal Appropriations	2,871,507.57		2,871,507.57	-0-
State Appropriations	117,441,235.53	19,961,766.40	137,403,001.93	120,950,531.11
Federal Grants and Contracts	1,100,866.09	12,457,088.02	13,557,954.11	13,705,002.32
State Grants and Contracts	220,188.60	3,624,443.63	3,844,632.23	3,717,702.76
Local Grants and Contracts	596,245.45	245,055.87	841,301.32	742,946.77
Private Gifts, Grants and Contracts	163,255.87	2,161,861.11	2,325,116.98	1,797,243.17
Sales and Services of Educational Activities	4,227,373.89		4,227,373.89	3,536,011.37
Auxiliary Enterprises	27,115,181.71	220,870.85	27,336,052.56	24,611,459.57
Endowment	13,776.00	2,611.27	16,387.27	-0-
Other Sources	4,598,365.68		4,598,365.68	3,464,471.07
Total Revenues	$193,617,058.95	$38,673,697.15	$232,290,756.10	$207,030,588.42
Expenditures and Transfers				
Educational and General				
Instruction	$ 84,893,332.03	$18,098,651.62	$102,991,983.65	$ 91,223,619.63
Research	1,343,537.48	2,278,285.65	3,621,823.13	2,923,544.62
Public Service	2,234,019.46	3,653,345.81	5,887,365.27	5,040,608.26
Academic Support	19,339,675.92	3,231,094.76	22,570,770.68	19,807,385.83
Student Services	16,828,266.65	3,360,034.17	20,188,300.82	17,602,840.56
Institutional Support	19,365,358.04	3,619,766.13	22,985,124.17	19,746,600.32
Operation and Maintenance of Plant	21,466,935.31	1,746,609.94	23,213,545.25	20,790,746.08
Scholarships and Fellowships	362,762.62	2,152,148.60	2,514,911.22	2,418,375.24
Other Sponsored Programs		148,449.83	148,449.83	269,418.45
Total Educational and General Expenditures	$165,833,887.51	$38,288,386.51	$204,122,274.02	$179,823,138.99
Mandatory Transfers for:				
Loan Fund Matching Grants	$ 81,089.49	$	$ 81,089.49	$ 92,626.50
Non-Mandatory Transfers for:				
Restricted Current Funds	(6,545.36)		(6,545.36)	(83.72)
Unexpended Plant Funds	1,605,971.00		1,605,971.00	1,208,274.00
Renewals and Replacements	181,169.08		181,169.08	50,999.38
Auxiliary Enterprises			-0-	(357,595.92)
Investment in Plant			-0-	8,211.20
Total Educational and General	$167,695,571.72	$38,288,386.51	$205,983,958.23	$180,825,570.43
Auxiliary Enterprises				
Expenditures	$ 22,838,011.29	$ 385,310.64	$ 23,223,321.93	$ 20,829,311.05
Mandatory Transfers for:				
Principal and Interest	2,712,826.83		2,712,826.83	2,507,867.61
Renewals and Replacements	5,300.00		5,300.00	-0-
Retirement of Indebtedness			-0-	5,300.00
Non-Mandatory Transfers for:				
Principal and Interest	115,971.06		115,971.06	150,608.21
Renewals and Replacements	97,600.00		97,600.00	379,563.95
Unrestricted Current Funds			-0-	357,595.92
Unexpended Plant Funds	132,433.24		132,433.24	46,841.00
Total Auxiliary Enterprises	$ 25,902,142.42	$ 385,310.64	$ 26,287,453.06	$ 24,277,087.74
Total Expenditures and Transfers	$193,597,714.14	$38,673,697.15	$232,271,411.29	$205,102,658.17
Other Transfers and Additions/(Deductions)				
Excess of Restricted Receipts Over Transfers to Revenue	$	$ 2,856,165.03	$ 2,856,165.03	$ 10,647,481.60
Refund to Grantors		(594,272.92)	(594,272.92)	(572,227.13)
Indirect Cost Recoveries		(1,232,764.12)	(1,232,764.12)	(776,802.12)
Expired Grants		(339,553.46)	(339,553.46)	(193,945.25)
Reclassification to Other Funds			-0-	-0-
Transfers to Other Funds		(19,137.22)	(19,137.22)	(29,083.72)
Transfers from Other Funds	12,164.16	3,619.55	10,158.36	3,526.09
Other	124,920.67	(1,231.26)	123,689.41	141,925.28
Prior Year Adjustments	(255,520.55)	(178,450.95)	(433,971.50)	(519,699.75)
Net Increase/(Decrease in Fund Balance	$ (99,090.91)	$ (5,625.35)	$ (104,716.26)	$ 10,629,105.25

State University and Community College System of Tennessee

Unaudited Statement of Change in Fund Balances

For Fiscal Year Ended June 30, 1979

	Current Funds				Plant Funds			
	Unrestricted	Restricted	Loan Fund	Endowment & Similar Funds	Unexpended	Retirement of Indebtedness	Renewals & Replacements	Investment in Plant
Revenues and Other Additions								
Current Fund Revenue	$166,501,877.24	$	$	$	$	$	$	$
Auxiliary Enterprises Revenue	27,115,181.71							
State Appropriation		19,396,648.04			25,734,767.10	389,016.03		
Federal Grants and Contracts		14,236,521.02	516,623.90		8,919.00	272,917.00		
State Grants and Contracts		4,843,372.65			3,199,648.00			
Local Grants and Contracts		295,298.02						
Private Gifts, Grants & Contracts		2,583,559.90	340,629.71	21,663.12	170,000.00			747,415.04
Investment Income		123,053.02	47,049.52	2,967.04	1,044,182.86	947,915.11	89,831.79	
Realized Gains on Investments				220.32			3,132.42	
Interest on Loans Receivable			218,196.80					
Tenn. Student Asst. Corp. - Advance			131,498.00					
Capital Outlay Reallocations					186,721.24			
Expended for Plant Facilities								30,586,995.42
Retirement of Indebtedness								1,995,492.72
Equipment Use Charges							148,854.00	
Student Debt Service Fee						2,702,828.75	18,936.45	
Other	124,920.67	51,409.53	58,073.26	1,423.80	500,936.16	4,487.95		745,419.14
Total-Revenues and Other Additions	$193,741,979.62	$41,529,862.18	$ 1,312,071.19	$ 26,274.28	$30,845,174.36	$ 4,317,164.84	$ 260,754.66	$ 34,075,322.32
Expenditures and Other Deductions								
Educational and General Expenditures	$165,833,887.51	$38,288,386.51	$	$	$	$	$	$
Auxiliary Enterprises Expend.	22,838,011.29	385,310.64						
Indirect Cost Recoveries		1,232,764.12						
Refund to Grantors		594,272.92	6,385.00					
Reduction of Grant Awards		839,553.46			23,281.63			
Loan Cancellations & Write-offs			377,604.75					
Admin. & Collections Cost			180,528.66			32,453.34		
Expended for Plant Facilities					23,064,466.44		190,800.96	
Retirement of Indebtedness						1,819,340.49		
Interest on Indebtedness						4,430,755.58		
Disposal of Plant Facilities								3,889,289.02
Capital Outlay Reallocations					297,934.14			
Equipment Adjustment								3,799,306.85
TSSBA Refinancing Adjustment								(728,394.84)
Other		1,231.26	(10,152.88)	2,685.31	286,758.49		150.00	251,196.13
Total Expenditures and Other Deductions	$188,671,898.80	$41,341,518.91	$ 554,365.53	$ 2,685.31	$23,672,440.70	$ 6,282,549.41	$ 190,950.96	$ 7,211,397.16

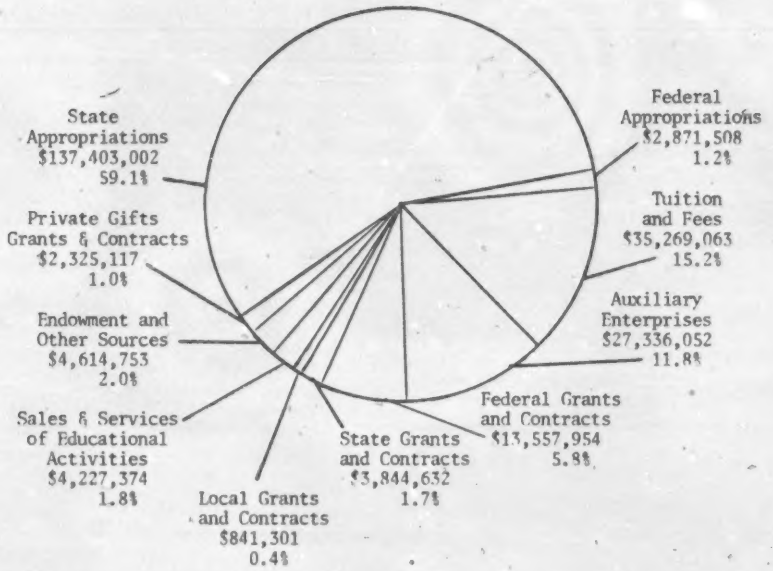
	Current Funds				Plant Funds			
	Unrestricted	Restricted	Loan Fund	Endowment & Similar Funds	Unexpended	Retirement of Indebtedness	Renewals & Replacements	Investment in Plant
Transfers Among Funds Additions/ (Deductions):								
Mandatory								
Principal and Interest Retirement of Indebtedness	$(2,712,826.83)	$	$	$	$	$ 2,712,826.83	$	$
Loan Fund Matching Grant	(81,089.49)		81,089.49					
Renewals and Replacements	(5,300.00)						5,300.00	
Non-Mandatory								
Unrestricted Current Funds								
Unexpended Plant Fund	(1,738,404.24)				2,270,904.24	(532,500.00)		
Retirement of Indebtedness	(115,971.06)					115,971.06		
Renewals and Replacements	(278,769.08)					(12,000.00)	290,769.08	
Restricted Current Fund	18,709.52	(18,709.52)						
Investment in Plant								
Loan Fund		2,949.21	(2,949.21)					
Agency Fund								
Plant Fund								
Endowment Fund		242.64		(242.64)				
Total Transfers Among Funds	$(4,913,651.18)	$ (15,517.67)	$ 73,140.28	$ (242.64)	$ 2,270,904.24	$ 2,284,297.89	$ 296,069.08	$ -0-
Prior Year Adjustments	$ (255,520.55)	$ (178,450.95)	$ -0-	$ -0-	$ 1,432,386.65	$ (96,077.34)	$ 96,077.34	$ -0-
Net Increase/(Decrease) for the Year	$ (99,090.91)	$ (5,625.35)	$ 835,845.94	$ 23,346.33	$10,876,024.55	$ 222,835.98	$ 461,950.12	$ 26,863,925.16
Fund Balance June 30, 1978	$23,602,997.53	$13,298,005.46	$16,304,255.06	$634,706.70	$36,815,458.61	$10,152,535.85	$1,489,829.28	$372,211,230.02
FUND BALANCE JUNE 30, 1979	$23,503,906.62	$13,292,380.11	$17,140,101.00	$658,053.03	$47,691,483.16	$10,375,371.83	$1,951,779.40	$399,075,155.18

State University and Community College System of Tennessee

Current Fund Revenues

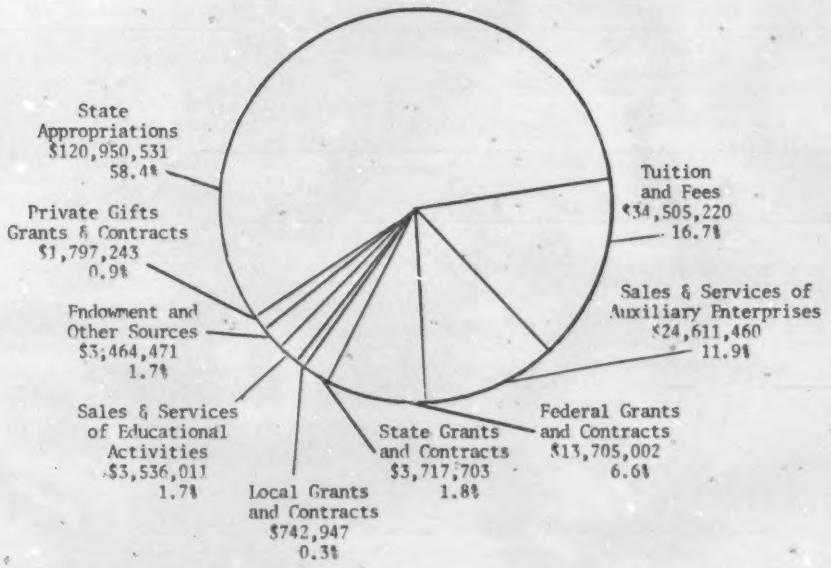
for the Year Ended

June 30, 1979


State Appropriations $137,403,002 59.1%
Federal Appropriations $2,871,508 1.2%
Tuition and Fees $35,269,063 15.2%
Auxiliary Enterprises $27,336,052 11.8%
Federal Grants and Contracts $13,557,954 5.8%
State Grants and Contracts $3,844,632 1.7%
Local Grants and Contracts $841,301 0.4%
Sales & Services of Educational Activities $4,227,374 1.8%
Endowment and Other Sources $4,614,753 2.0%
Private Gifts Grants & Contracts $2,325,117 1.0%

Total Current Fund Revenues for the year ended June 30, 1979 are $232,290,756.

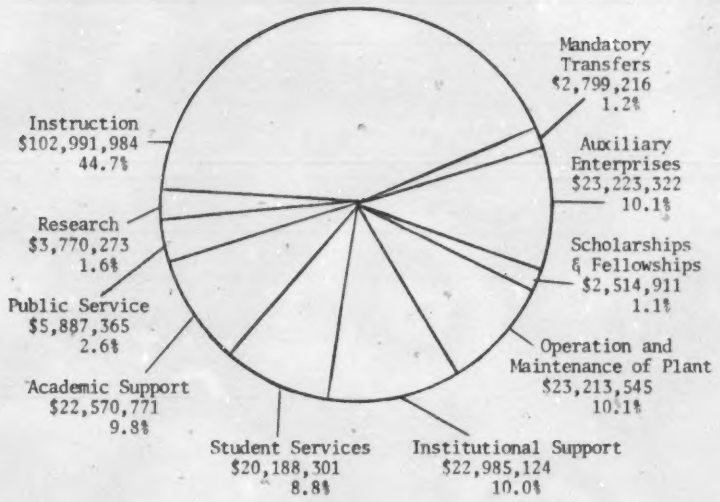
June 30, 1978


State Appropriations $120,950,531 58.4%
Tuition and Fees $34,505,220 16.7%
Sales & Services of Auxiliary Enterprises $24,611,460 11.9%
Federal Grants and Contracts $13,705,002 6.6%
State Grants and Contracts $3,717,703 1.8%
Local Grants and Contracts $742,947 0.3%
Sales & Services of Educational Activities $3,536,011 1.7%
Endowment and Other Sources $3,464,471 1.7%
Private Gifts Grants & Contracts $1,797,243 0.9%

Total Current Fund Revenues for the year ended June 30, 1978 are $207,030,588.

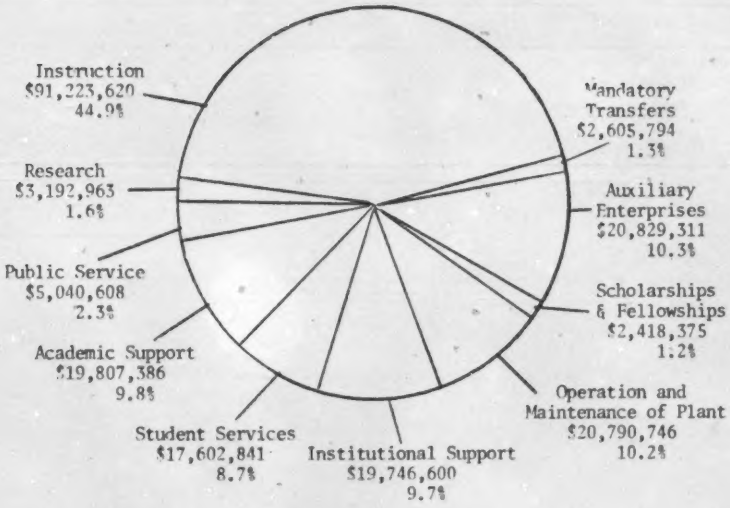
Current Fund Expenditures and Mandatory Transfers
for the Year Ended

June 30, 1979


Mandatory Transfers $2,799,216 1.2%
Instruction $102,991,984 44.7%
Auxiliary Enterprises $23,223,322 10.1%
Research $3,770,273 1.6%
Scholarships & Fellowships $2,514,911 1.1%
Public Service $5,887,365 2.6%
Operation and Maintenance of Plant $23,213,545 10.1%
Academic Support $22,570,771 9.8%
Student Services $20,188,301 8.8%
Institutional Support $22,985,124 10.0%

Total Current Fund Expenditures and Mandatory Transfers for the year ended June 30, 1979 are $230,144,812.

June 30, 1978


Instruction $91,223,620 44.9%
Mandatory Transfers $2,605,794 1.3%
Research $3,192,963 1.6%
Auxiliary Enterprises $20,829,311 10.3%
Public Service $5,040,608 2.3%
Scholarships & Fellowships $2,418,375 1.2%
Academic Support $19,807,386 9.8%
Operation and Maintenance of Plant $20,790,746 10.2%
Student Services $17,602,841 8.7%
Institutional Support $19,746,600 9.7%

Total Current Fund Expenditures and Mandatory Transfers for the year ended June 30, 1978 are $203,258,244.

Construction

Completed, in Progress, in Planning/Development Stages, June 30, 1979

	Completed	In Progress	In Planning/ Development Stages	Institutional Total
	Budget	Budget	Budget	Budget
Austin Peay State University				
Traffic Safety Building		$ 549,135		
Chiller Plant Expansion	$ 242,000			
Marks, Clement, Harvill Renovation	625,000			
Security Lighting	125,000			
Campus Redevelopment		200,000		
McReynolds, Browning & Ziegler Renovation		495,000		
Underground Electric Distribution		350,000		
McCord Building Renovation		1,025,000		
Acoustical Improvements, Trahern Building			$ 8,000	
Outside Lighting Trahern Building		3,500		
Maintenance Building			1,170,000	
Renovations for the Handicapped			93,000	
Tobacco Barn, Arena and Corral			36,000	
				$ 4,921,635
East Tennessee State University				
Wilson Hall		1,800,000		
Fire Safety Compliance, TOSHA		200,000		
Lucille Clement Building, Renovation		700,000		
Information & Security Building			115,000	
Reroofing of Burgin E. Dossett Hall			80,049	
Carter Hall Renovations			1,020,000	
Cooper Hall Renovations			417,000	
Chiller Plant, Phase II			1,296,000	
Renovations for the Handicapped			134,000	
TOSHA, Fire Safety Compliance			200,000	
Renovate Animal Care Facility (D.M. Brown Hall)			300,000	
Water System Modifications (Water Tower)			311,000	
Replace Steam Lines Between Old Student Center and Stone Hall			75,000	
Boiler Water Supply System Renovations			57,000	
				$ 6,705,049
Memphis State University				
Demolition of South Campus		60,000		
Building #29, South Campus	695,000	98,000		
Seven Tennis Courts	15,000			
Study of Building Utility Systems		5,000,000		
Fine Arts Complex		535,450		
Pedestrian Campus, Phase II & III			322,000	
Roof Repairs, P.E. Complex			509,000	
Pedestrian Underpass				
				$ 7,234,450

Appendix N (con't.)

	Completed	In Progress	In Planning/ Development Stages	Institutional Total
	Budget	Budget	Budget	Budget
Middle Tennessee State University				
Heating Plant Expansion	$ 2,173,000			
Art Laboratory	58,000			
Storage Warehouse	44,966			
Safety Regulations - TOSHA	28,590			
Natatorium Renovations		$ 165,000		
Laundry Facility	40,000			
Tennis Courts	60,000			
Print Shop Addition	16,000			
Vocational-Agriculture Facility	180,000			
Jones Office Building		520,000		
Music Annex		2,000,000		
Renovate and Air Condition Dorms			$ 1,770,000	
Renovations for the Handicapped			109,000	
Reroof James Union Building			51,000	
Renovate Forrest Hall			300,000	
Renovate HVAC, Old Main & Business			800,000	
Livestock Pavilion			750,000	
				$ 9,065,556
Tennessee State University				
Underground Utilities		350,000		
P. E. Complex		9,802,000		
Roof Replacement/Repairs	150,000			
Chemistry Building Renovations			91,000	
Underground Utility Extension & Renovation		300,000		
Heating Plant Renovation	1,056,200			
Heating Plant Expansion		2,000,000		
Old Library Renovation			1,505,000	
Install New Chiller		769,000		
Engineering Building, Phase I			3,560,000	
Agriculture Building Addition			636,236	
Renovations for the Handicapped			150,000	
Replace/Repair Roofs, 5 Building			141,000	
Fire Safety Corrections, 4 Buildings			154,000	
Administration Building Renovations			225,000	
Building Alterations - Energy Conservation			377,000	
				$21,266,436
Tennessee Technological University				
Utility Monitor	175,000			
HVAC, Library	179,000			
Safety Renovations		95,000		
Industrial Technology Building Renovations		198,000		
Waterproof West Stadium	88,000			
Storm Sewer Alterations		21,000		
Reroof University Center & P.E. System Update		86,000		
Fine Arts Facility		4,100,000		
Pollution Control			607,000	
Replace Heating Lines & Units Smith Quad			1,375,000	
Renovations for the Handicapped			220,000	
Rework Swimming Pool			55,000	
Improve Fume Hood System, 7 Buildings			54,000	
Henderson Hall, Reroof, Update Electric System and Restroom Facilities			149,000	
Greenhouse and Tool Shed			65,000	
				$ 7,467,000

	Completed	In Progress	In Planning/ Development Stages	Institutional Total
	Budget	Budget	Budget	Budget
Chattanooga State Technical Community College				
Student Center	$ 2,240,000			
Campus Expansion, Phase IV	3,791,269			
Roof Repairs	100,000			
Repair Roof, Career Education Building			$ 204,000	
Energy Management System			75,000	
				$ 6,410,269
Cleveland State Community College				
Continuing Education Building	750,000			
Renovations for the Handicapped			75,000	
Reroofing, Buildings			186,000	
				$ 1,011,000
Columbia State Community College				
Roof Repairs		$ 43,000		
Energy Conservation Study			5,000	
				$ 48,000
Jackson State Community College				
Enclose Foyers		40,000		
Master Plan	10,000			
Elevator-Classroom Building			115,000	
Renovation, P.E. Building			83,000	
Renovate Chemistry Building			26,000	
				$ 274,000
Motlow State Community College				
Underground Drainage	63,000			
Fire Safety Corrections	37,000			
Roof Repairs Student Center	7,000			
Boiler Repairs	17,000			
Sewage Treatment Plant, Blower Replacement	10,000			
Replace Roofs, 4 Buildings			100,000	
				$ 234,000
Roane State Community College				
Career Technology Building	2,445,000			
Campus Expansion, Phase II		3,996,000		
Heating and Cooling System Renovations		25,000		
Roof Replacement	150,000			
Renovations for the Handicapped			6,000	
Energy Monitoring System			40,000	
Completion of Phase II			616,000	
				$ 7,278,000

	Completed	In Progress	In Planning/ Development Stages	Institutional Total
	Budget	Budget	Budget	Budget
Shelby State Community College				
Allied Health	$ 1,782,000			
Renovations for the Handicapped			$ 20,000	
Interconnect Phases I & II Heating and Cooling Systems			71,000	
				$ 1,873,000
Volunteer State Community College				
Campus Center Addition and Heating Plant		$ 3,255,000		
Repair Skylight and Wall Leaks	27,742			
Correction of Electrical Deficiencies			13,000	
Library/LRC Entrance			9,643	
				$ 3,305,385
Walters State Community College				
Campus Expansion, Phase II		3,150,000		
Renovations for the Handicapped			9,000	
Student Learning and Service Center	2,068,000			
Road Connector and Parking			143,000	
				$ 5,370,000
	$19,448,767	$41,931,085	$21,083,928	$82,463,780

Source: 1978-79 Physical Facilities Inventory Reports